

# **News Release**

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# BNY MELLON REPORTS THIRD QUARTER EARNINGS OF \$820 MILLION OR \$0.74 PER COMMON SHARE

• Earnings per common share up 16% year-over-year on an adjusted basis (a)

# GENERATED MORE THAN 370 BASIS POINTS OF POSITIVE OPERATING LEVERAGE YEAR-OVER-YEAR ON AN ADJUSTED BASIS (a)

- Total revenue up 1% on an adjusted basis (a)
  - Net interest revenue up 5%
- Total noninterest expense decreased 3% on an adjusted basis (a)

#### RESULTS DEMONSTRATE CONTINUING FOCUS ON BUSINESS IMPROVEMENT PROCESS

- Enhancing client service delivery
- Investing in technology platforms for future revenue growth
- Ongoing investments in risk management and regulatory compliance

### EXECUTING ON CAPITAL PLAN AND RETURN OF VALUE TO COMMON SHAREHOLDERS

- Repurchased 15.8 million common shares for \$690 million in the third quarter of 2015
- Return on tangible common equity of 21% in the third quarter of 2015 (b)

**NEW YORK, October 20, 2015** – The Bank of New York Mellon Corporation ("BNY Mellon") (NYSE: BK) today reported third quarter net income applicable to common shareholders of \$820 million, or \$0.74 per diluted common share. In the third quarter of 2014, net income applicable to common shareholders was \$1.07 billion, or \$0.93 per diluted common share, or \$734 million, or \$0.64 per diluted common share, adjusted for the gains on sales of our investment in Wing Hang Bank Limited ("Wing Hang") and the One Wall Street building, net of litigation and restructuring charges. In the second quarter of 2015, net income applicable to common shareholders was \$830 million, or \$0.73 per diluted common share, or \$868 million, or \$0.77 per diluted common share, adjusted for litigation and restructuring charges. (b)

"Our third quarter results reflect our focus on delivering significant value to our shareholders in all market environments. We are executing on our strategic priorities, which helped us to generate more than 370 basis points of positive operating leverage year-over-year and to remain on track to achieve the three-year targets we shared on

<sup>(</sup>a) See pages 3-4 for the Non-GAAP adjustments.

<sup>(</sup>b) See "Supplemental information – Explanation of GAAP and Non-GAAP financial measures" beginning on page 25 for the reconciliation of these Non-GAAP measures.

Investor Day a year ago. We are enhancing our risk management and regulatory compliance practices, investing in technology platforms for the future and have onboarded employees associated with two strategic relationships while simultaneously controlling expenses," Gerald L. Hassell, chairman and chief executive officer of BNY Mellon, said.

"Our business improvement process designed to leverage our scale and expertise is succeeding in enhancing service quality, improving productivity, and driving sustainable improvements in our profitability. We are focused on deepening our client relationships through delivery of a superior client experience while maintaining our pricing discipline when competing in the marketplace. This quarter, we completed the move to our new corporate headquarters, ahead of schedule, creating an open environment that supports innovation and collaboration," Mr. Hassell added.

"We returned more than \$875 million to our shareholders in the form of share repurchases and dividends during the quarter while achieving a 21 percent return on tangible common equity," Mr. Hassell concluded.

#### CONFERENCE CALL INFORMATION

Gerald L. Hassell, chairman and chief executive officer, and Thomas P. Gibbons, vice chairman and chief financial officer, along with other members of executive management from BNY Mellon, will host a conference call and simultaneous live audio webcast at 8:00 a.m. EDT on Oct. 20, 2015. This conference call and audio webcast will include forward-looking statements and may include other material information.

Persons wishing to access the conference call and audio webcast may do so by dialing (888) 677-5383 (U.S.) and (773) 799-3611 (International), and using the passcode: Earnings, or by logging on to www.bnymellon.com. Earnings materials will be available at www.bnymellon.com beginning at approximately 6:30 a.m. EDT on Oct. 20, 2015. Replays of the conference call and audio webcast will be available beginning Oct. 20, 2015 at approximately 2 p.m. EDT through Nov. 20, 2015 by dialing (866) 511-1893 (U.S.) or (203) 369-1948 (International). The archived version of the conference call and audio webcast will also be available at www.bnymellon.com for the same time period.

### THIRD QUARTER 2015 FINANCIAL HIGHLIGHTS (a)

(comparisons are 3Q15 vs. 3Q14 unless otherwise stated)

#### Earnings

	Ear	nings per share	÷	common Bank o	come applicabl shareholders of New York Mo Corporation	of The
(in millions, except per share amounts)	3Q15	3Q14	Inc	3Q15	3Q14	Inc
GAAP results	\$ 0.74	\$ 0.93		\$ 820	\$ 1,070	
Less: Gain on the sale of our investment in Wing Hang	N/A	0.27		N/A	315	
Gain on the sale of the One Wall Street building	N/A	0.18		N/A	204	
Add: Litigation and restructuring charges	0.01	0.16		8	183	
Non-GAAP results	\$ 0.74 (0	a) \$ 0.64	16%	\$ 828	\$ 734	13%

(a) Does not foot due to rounding.

*N/A* - *Not applicable*.

- Total revenue was \$3.8 billion, a decrease of 18%, or an increase of 1% (Non-GAAP), excluding the impact of 3Q14 gains on the sales of our equity investment in Wing Hang and the One Wall Street building.
  - Investment services fees increased 2% reflecting net new business and organic growth, primarily in Global Collateral Services, Broker-Dealer Services and Asset Servicing, and higher clearing services revenue, partially offset by the unfavorable impact of a stronger U.S. dollar.
  - Investment management and performance fees decreased 6%, or 2% on a constant currency basis (Non-GAAP), driven by lower performance fees, lower equity market values, net outflows and the sale of Meriten Investment Management GmbH ("Meriten"), partially offset by the impact of the 1Q15 acquisition of Cutwater Asset Management ("Cutwater") and strategic initiatives. (a)
  - Foreign exchange revenue increased 17% driven by higher volatility and volumes.
  - Financing-related fees increased \$27 million driven by higher fees related to secured intraday credit provided to dealers in connection with their tri-party repo activity and higher underwriting fees.
  - Investment and other income decreased \$831 million driven by the gains on the sales of our equity investment in Wing Hang and our One Wall Street building, both recorded in 3Q14.
  - Net interest revenue increased \$38 million driven by higher securities and loans due to higher deposits and a shift out of cash, and lower interest expense incurred on deposits.
- Noninterest expense was \$2.7 billion, a decrease of 10%, or 3% (Non-GAAP) excluding litigation and restructuring charges. Noninterest expense was lower in nearly all categories, reflecting the favorable impact of a stronger U.S. dollar and the benefit of the business improvement process which focuses on reducing structural costs.
- Generated more than 370 basis points of positive operating leverage year-over-year on an adjusted basis.
- Effective tax rate of 25.4%.
- Assets under custody and/or administration ("AUC/A") and Assets under management ("AUM")
  - AUC/A of \$28.5 trillion, increased 1% reflecting net new business, partially offset by the unfavorable impact of a stronger U.S. dollar and lower equity market values.
    - -- Estimated new AUC/A wins in Asset Servicing of \$84 billion in 3Q15.
  - AUM of \$1.63 trillion, flat reflecting higher market values, the Cutwater acquisition and net new business offset by the unfavorable impact of a stronger U.S. dollar.
    - -- Net long-term outflows totaled \$5 billion in 3Q15 driven by index, equity and fixed income investments, partially offset by liability-driven and alternative investments.
    - -- Net short-term outflows totaled \$10 billion in 3Q15.

#### Capital

- Repurchased 15.8 million common shares for \$690 million in 3Q15.
- Return on tangible common equity of 21% in 3Q15 (a).
- (a) See "Supplemental information Explanation of GAAP and Non-GAAP financial measures" beginning on page 25 for the reconciliation of Non-GAAP measures. Non-GAAP excludes the gains on the sales of our investment in Wing Hang and the One Wall Street building, net income attributable to noncontrolling interests of consolidated investment management funds, amortization of intangible assets, M&I, litigation and restructuring charges, and the benefit primarily related to a tax carryback claim, if applicable.

Note: In the table above and throughout this document, sequential growth rates are unannualized.

### FINANCIAL SUMMARY

(dollars in millions, except per share amounts; common shares in									-	3Q15	
thousands)		3Q15		2Q15		1Q15	4Q14		3Q14	2Q15	3Q14
Revenue:											
Fee and other revenue	\$	3,053	\$	3,067	\$	3,012 \$		\$	3,851	<b>— %</b>	(21)%
(Loss) income from consolidated investment management funds		(22)		40		52	42		39		
Net interest revenue		759		779		728	712		721	(3)	5
Total revenue – GAAP		3,790		3,886		3,792	3,689		4,611	(2)	(18)
Less: Net (loss) income attributable to noncontrolling interests related to consolidated investment management funds		(5)		37		31	24		23		
Gain on the sale of our investment in Wing Hang		_		_		_	_		490		
Gain on the sale of the One Wall Street building		_		_		_	_		346		
Total revenue – Non-GAAP		3,795		3,849		3,761	3,665		3,752	(1)	1
Provision for credit losses		1		(6)		2	1		(19)	` `	
Expense:									. /		
Noninterest expense – GAAP		2,680		2,727		2,700	3,524		2,968	(2)	(10)
Less: Amortization of intangible assets		66		65		66	73		75	( )	( )
M&I, litigation and restructuring charges (recoveries)		11		59		(3)	800		220		
Total noninterest expense – Non-GAAP		2,603		2,603		2,637	2,651		2,673		(3)
Income:		2,000		2,003		2,037	2,031		2,073		(0)
Income before income taxes		1,109		1,165		1,090	164		1,662	(5)%	N/M
Provision (benefit) for income taxes		282		276		280	(93)		556	(3)70	1 (/ 1 / 1
Net income	\$	827	\$	889	\$	810 \$	-	\$	1,106		
Net loss (income) attributable to noncontrolling interests (a)	Ψ	6	Ψ	(36)	Ψ	(31)	(24)	Ψ	(23)		
Net income applicable to shareholders of The Bank of New York		0		(30)		(31)	(27)		(23)		
Mellon Corporation		833		853		779	233		1,083		
Preferred stock dividends		(13)		(23)		(13)	(24)		(13)		
Net income applicable to common shareholders of The Bank of		(15)		(23)		(13)	(27)	_	(13)		
New York Mellon Corporation	\$	820	\$	830	\$	766 \$	209	\$	1,070		
Key Metrics:											
Pre-tax operating margin (b)		29%		30%		29%	4%	<u>′</u>	36%		
Non-GAAP (b)		31%		33%		30%	28%		29%		
Non-GAAI (b)		31 /0	,	33/0	•	3070	207	U	29/0		
Return on common equity (annualized) (b)		9.1%		9.4%		8.8%	2.2%	<u>_</u>	11.6%		
Non-GAAP (b)		9.7%		10.3%		9.2%	7.7%		8.5%		
Non-OAAF (b)		9.1 /0	,	10.5 / 0	1	9.2/0	1.17	0	0.5/0		
Return on tangible common equity (annualized) – Non-GAAP (b)		20.8%		21.5%		20.3%	5.9%		26.2%		
Non-GAAP adjusted (b)		21.0%							18.4%		
Non-GAAP adjusted (b)		21.0 /0	•	22.5%	'	20.2%	16.3%	0	10.470		
F											
Fee revenue as a percentage of total revenue excluding net securities gains		80%		79%		79%	79%	'n	83%		
gams		0070		,,,,		,,,,	,,,	•	0570		
Percentage of non-U.S. total revenue (c)		37%		260/		260/	35%	,	43%		
Percentage of non-U.S. total revenue (c)		3/%	•	36%	1	36%	33%	0	43%		
Average common shares and equivalents outstanding:	1.	000 002	1	112 700	1	110 (02	1 120 (72	1	126.046		
Basic		098,003		,113,790			1,120,672		,126,946		
Diluted	1,	105,645	1	,122,135	1	,126,306	1,129,040	1	,134,871		
Period end:											
Full-time employees		51,300		50,700		50,500	50,300		50,900		
Book value per common share – GAAP (b)	\$	32.59	\$	32.28	\$	31.89 \$		\$	32.77		
Tangible book value per common share – Non-GAAP (b)	\$	15.16	\$	14.86	\$	14.82 \$		\$	15.30		
	\$ \$	0.17	\$					\$			
Cash dividends per common share	Þ	23%		0.17 23%		0.17 \$ 25%	0.17 94%		0.17		
Common dividend payout ratio	e								18%		
Closing stock price per common share	\$	39.15	\$	41.97		40.24 \$		\$	38.73		
Market capitalization Common shares outstanding	\$	42,789 092,953	\$	46,441	\$	45,130 \$ ,121,512	45,366 1,118,228	\$	43,599 1,125,710		
		114/454	- 1	,106,518	- 1	171.517	1 1 1 X 77X	- 1	175 /10		

<sup>(</sup>a) Primarily attributable to noncontrolling interests related to consolidated investment management funds.

N/M – Not meaningful.

<sup>(</sup>b) Non-GAAP excludes the gains on the sales of our investment in Wing Hang and the One Wall Street building, net (loss) income attributable to noncontrolling interests of consolidated investment management funds, amortization of intangible assets and M&I, litigation and restructuring charges (recoveries). See "Supplemental information – Explanation of GAAP and Non-GAAP financial measures" beginning on page 25 for the reconciliation of Non-GAAP measures.

<sup>(</sup>c) Includes fee revenue, net interest revenue and (loss) income from consolidated investment management funds, net of net loss (income) attributable to noncontrolling interests.

#### CONSOLIDATED BUSINESS METRICS

Consolidated business metrics											_	3Q15	vs.
		3Q15			2Q15		1Q15		4Q14		3Q14	2Q15	3Q14
Changes in AUM (in billions): (a)													
Beginning balance of AUM	\$	1,700		\$	1,717	\$	1,686	\$	1,620	\$	1,609		
Net inflows (outflows):													
Long-term:													
Equity		(4)			(13)		(5)		(5)		(2)		
Fixed income		(3)			(2)		3		4		_		
Index		(10)			(9)		8		1		(3)		
Liability-driven investments (b)		11			5		8		24		19		
Alternative investments		1			3		1		2		_		
Total long-term inflows (outflows)		(5)			(16)		15		26		14		
Short term:		• • • • • • • • • • • • • • • • • • • •			( -)								
Cash		(10)			(11)		1		6		18		
Total net inflows (outflows)		(15)			(27)		16		32	_	32		
Net market/currency impact/acquisition		(60)			10		15		34		(21)		
Ending balance of AUM	\$	1,625	(c)	\$	1,700	\$	1,717	\$		\$	_ ` _	(4)%	<b>— %</b>
	-	-,	(-)	-	-,	-	-,, -,	*	-,	-	-,	(-),,	,
AUM at period end, by product type: (a)													
Equity		14%	ó		15%	ó	15%	ó	15%	ó	16%		
Fixed income		13			13		12		12		13		
Index		20			21		22		21		21		
Liability-driven investments (b)		32			30		30		30		28		
Alternative investments		4			4		4		4		4		
Cash		17			17		17		18		18		
Total AUM		100%	(c)		100%	ó	100%	6	100%	6	100 %		
Investment Management:													
Average loans (in millions)	\$	12,779		\$	12,298	\$	11,634		11,124	\$	10,772	4 %	19 %
Average deposits (in millions)	\$	15,282		\$	14,638	\$	15,217	\$	14,602	\$	13,762	4 %	11 %
Investment Couries													
Investment Services:	ø.	38,025		Φ	20.264	•	27.600	•	25 440	Φ	22 705	(1)%	13 %
Average loans (in millions)		,			38,264		37,699		35,448		33,785	` '	
Average deposits (in millions)	3	230,153		<b>D</b> 4	237,193	Ъ.	234,183	Þ	228,282	<b>D</b> 2	221,734	(3)%	4 %
AUC/A at period end (in trillions) (d)	\$	28.5	(c)	\$	28.6	\$	28.5	\$	28.5	\$	28.3	<b> %</b>	1 %
Market value of securities on loan at period end (in billions) (e)	\$	288		\$	283	\$	291	\$	289	\$	282	2 %	2 %
A cost comising:													
Asset servicing:	en.	0.4	( )	¢.	022	Ф	125	Ф	1.00	¢.	154		
Estimated new business wins (AUC/A) (in billions) (f)	\$	84	(c)	<b>3</b>	933	\$	125	\$	168	\$	154		
Depositary Receipts:													
Number of sponsored programs		1,176			1,206		1,258		1,279		1,302	(2)%	(10)%
Traineer of sponsored programs		1,170			1,200		1,230		1,277		1,502	(2)/0	(10)/(
Clearing services:													
Global DARTS volume (in thousands)		246			242		261		242		209	2 %	18 %
Average active clearing accounts (U.S. platform) (in thousands)		6,107			6,046		5,979		5,900		5,805	1 %	5 %
Average long-term mutual fund assets (U.S. platform)					,		,		<i>y</i>		,		
(in millions)	\$	447,287		\$ 4	166,195	\$ 4	456,954	\$	450,305	\$4	442,827	(4)%	1 %
Average investor margin loans (U.S. platform) (in millions)	\$	11,806		\$	11,890	\$	11,232	\$	10,711	\$	9,861	(1)%	20 %
Broker-Dealer:	e.	2 1 42		e	2 174	φ	2 1 5 2	Ф	2 101	ф	2.062	(4)0/	4.67
Average tri-party repo balances (in billions)	\$	2,142		\$	2,174	\$	2,153	\$	2,101	\$	2,063	(1)%	4 %

<sup>(</sup>a) Excludes securities lending cash management assets and assets managed in the Investment Services business. In 3Q15, prior period AUM was restated to reflect the reclassification of Meriten from the Investment Management business to the Other segment.

<sup>(</sup>b) Includes currency overlay assets under management.

<sup>(</sup>c) Preliminary.

<sup>(</sup>d) Includes the AUC/A of CIBC Mellon Global Securities Services Company ("CIBC Mellon"), a joint venture with the Canadian Imperial Bank of Commerce, of \$1.0 trillion at Sept. 30, 2015, \$1.1 trillion at June 30, 2015, March 31, 2015 and Dec. 31, 2014 and \$1.2 trillion at Sept. 30, 2014.

<sup>(</sup>e) Represents the total amount of securities on loan managed by the Investment Services business. Excludes securities for which BNY Mellon acts as agent on behalf of CIBC Mellon clients, which totaled \$61 billion at Sept. 30, 2015, \$68 billion at June 30, 2015, \$69 billion at March 31, 2015 and \$65 billion at Dec. 31, 2014 and Sept. 30, 2014.

<sup>(</sup>f) Beginning with 3Q15, estimated new business wins are determined based on finalization of the contract as compared to the prior methodology of receipt of a mandate. Prior periods have been restated for comparative purposes.

The following table presents key market metrics at period end and on an average basis.

Key market metrics									3Q15	vs.
	3Q15	2Q15		1Q15		4Q14		3Q14	2Q15	3Q14
S&P 500 Index (a)	 1920	2063		2068		2059		1972	(7)%	(3)%
S&P 500 Index – daily average	2027	2102		2064		2009		1976	(4)	3
FTSE 100 Index (a)	6062	6521		6773		6566		6623	<b>(7)</b>	(8)
FTSE 100 Index – daily average	6399	6920		6793		6526		6756	(8)	(5)
MSCI World Index (a)	1582	1736		1741		1710		1698	(9)	<b>(7)</b>
MSCI World Index – daily average	1691	1780		1726		1695		1733	(5)	(2)
Barclays Capital Global Aggregate Bond <sup>SM</sup> Index (a)(b)	346	342		348		357		361	1	(4)
NYSE and NASDAQ share volume (in billions)	206	185		187		198		173	11	19
JPMorgan G7 Volatility Index – daily average (c)	9.93	10.06		10.40		8.54		6.21	(1)	60
Average Fed Funds effective rate	0.13%	0.13%	)	0.11%	ó	0.10%	, )	0.09%	— bps	4 bps
Foreign exchange rates vs. U.S. dollar:										
British pound - average rate	\$ 1.55	\$ 1.53	\$	1.51	\$	1.58	\$	1.67	1 %	(7) %
Euro - average rate	1.11	1.11		1.13		1.25		1.33	_	(17)

<sup>(</sup>a) Period end.

<sup>(</sup>b) Unhedged in U.S. dollar terms.

<sup>(</sup>c) The JPMorgan G7 Volatility Index is based on the implied volatility in 3-month currency options.

 $bps-basis\ points.$ 

#### FEE AND OTHER REVENUE

Fee and other revenue						3Q15	vs.
(dollars in millions)	3Q15	2Q15	1Q15	4Q14	3Q14	2Q15	3Q14
Investment services fees:							
Asset servicing (a)	\$ 1,057 \$	1,060 \$	1,038 \$	1,019 \$	1,025	<b>— %</b>	3 %
Clearing services	345	347	344	347	337	(1)	2
Issuer services	313	234	232	193	315	34	(1)
Treasury services	137	144	137	145	142	(5)	(4)
Total investment services fees	1,852	1,785	1,751	1,704	1,819	4	2
Investment management and performance fees	829	878	867	885	881	(6)	(6)
Foreign exchange and other trading revenue	179	187	229	151	153	(4)	17
Financing-related fees	71	58	40	43	44	22	61
Distribution and servicing	41	39	41	43	44	5	(7)
Total fee revenue excluding investment and other income	2,972	2,947	2,928	2,826	2,941	1	1
Investment and other income	59	104	60	78	890	(43)	N/M
Total fee revenue	3,031	3,051	2,988	2,904	3,831	(1)	(21)
Net securities gains	22	16	24	31	20	N/M	N/M
Total fee and other revenue	\$ 3,053 \$	3,067 \$	3,012 \$	2,935 \$	3,851	<b>— %</b>	(21)%

<sup>(</sup>a) Asset servicing fees include securities lending revenue of \$38 million in 3Q15, \$49 million in 2Q15, \$43 million in 1Q15 and \$37 million in both 4Q14 and 3Q14.

#### **KEY POINTS**

- Asset servicing fees were \$1.1 billion, an increase of 3% year-over-year and flat sequentially. The year-over-year increase primarily reflects organic growth in the Global Collateral Services, Broker-Dealer Services and Asset Servicing businesses, and net new business, partially offset by the unfavorable impact of a stronger U.S. dollar. Sequentially, organic growth and net new business were offset by lower securities lending revenue and lower market values.
- Clearing services fees were \$345 million, an increase of 2% year-over-year and a decrease of 1% sequentially. The year-over-year increase was primarily driven by higher mutual fund and asset-based fees.
- Issuer services fees were \$313 million, a decrease of 1% year-over-year and an increase of 34% sequentially. The year-over-year decrease primarily reflects lower fees in Depositary Receipts and the unfavorable impact of a stronger U.S. dollar in Corporate Trust, partially offset by net new business in Corporate Trust. The sequential increase primarily reflects seasonally higher fees in Depositary Receipts.
- Treasury services fees were \$137 million, a decrease of 4% year-over-year and 5% sequentially. Both decreases primarily reflect lower payment volumes.
- Investment management and performance fees were \$829 million, a decrease of 6% both year-over-year and sequentially. On a constant currency basis (Non-GAAP), investment management and performance fees decreased 2% year-over-year, primarily driven by lower performance fees, lower equity market values and net outflows, partially offset by the impact of the 1Q15 acquisition of Cutwater and strategic initiatives. Sequentially, investment management and performance fees decreased 6% primarily reflecting lower equity market values, net outflows and seasonally lower performance fees. Both decreases also reflect the sale of Meriten in July 2015.

N/M – Not meaningful.

•	Foreign exchange and other trading revenue					
	(in millions)	3Q15	2Q15	1Q15	4Q14	3Q14
	Foreign exchange	\$ 180 \$	181 \$	217 \$	165 \$	154
	Other trading revenue (loss)	(1)	6	12	(14)	(1)
	Total foreign exchange and other trading revenue	\$ 179 \$	187 \$	229 \$	151 \$	153

Foreign exchange and other trading revenue totaled \$179 million in 3Q15 compared with \$153 million in 3Q14 and \$187 million in 2Q15. In 3Q15, foreign exchange revenue totaled \$180 million, an increase of 17% year-over-year and a decrease of 1% sequentially. The year-over-year increase primarily reflects higher volatility and volumes.

• Financing-related fees were \$71 million in 3Q15 compared with \$44 million in 3Q14 and \$58 million in 2Q15. The year-over-year increase primarily reflects higher fees related to secured intraday credit provided to dealers in connection with their tri-party repo activity. Both increases also reflect higher underwriting fees.

Investment and other income (loss)					
(in millions)	3Q15	2Q15	1Q15	4Q14	3Q14
Corporate/bank-owned life insurance	\$ 32 \$	31 \$	33 \$	37 \$	34
Expense reimbursements from joint venture	16	17	14	15	13
Seed capital gains (losses) (a)	7	2	16	_	(1)
Private equity gains (losses)	1	3	(3)	1	2
Lease residual gains (losses)	_	54	(1)	5	5
Equity investment revenue (loss)	(6)	(7)	(4)	(5)	(9)
Asset-related gains (losses)	(9)	1	3	20	836
Other income	 18	3	2	5	10
Total investment and other income	\$ 59 \$	104 \$	60 \$	78 \$	890

<sup>(</sup>a) Does not include the gain (loss) on seed capital investments in consolidated investment management funds which are reflected in operations of consolidated investment management funds, net of noncontrolling interests.

Investment and other income was \$59 million in 3Q15 compared with \$890 million in 3Q14 and \$104 million in 2Q15. The year-over-year decrease primarily reflects the gains on the sales of our equity investment in Wing Hang and our One Wall Street building, both recorded in 3Q14. The sequential decrease primarily reflects lower leasing gains.

#### **NET INTEREST REVENUE**

Net interest revenue						3Q15	vs.
(dollars in millions)	3Q15	2Q15	1Q15	4Q14	3Q14	2Q15	3Q14
Net interest revenue (non-FTE)	\$ 759	\$ 779	\$ 728	\$ 712	\$ 721	(3)%	5%
Net interest revenue (FTE) – Non-GAAP	773	794	743	726	736	(3)	5
Net interest margin (FTE)	0.98%	1.00%	0.97%	0.91%	0.94%	(2) bps	4 bps
Selected average balances:							
Cash/interbank investments	\$130,090	\$125,626	\$123,647	\$140,599	\$139,278	4%	(7)%
Trading account securities	2,737	3,253	3,046	3,922	5,435	(16)	(50)
Securities	121,188	128,641	123,476	117,243	112,055	(6)	8
Loans	61,657	61,076	57,935	56,844	54,835	1	12
Interest-earning assets	315,672	318,596	308,104	318,608	311,603	(1)	1
Interest-bearing deposits	169,753	170,716	159,520	163,149	164,233	(1)	3
Noninterest-bearing deposits	85,046	84,890	89,592	85,330	82,334	_	3
Selected average yields/rates:							
Cash/interbank investments	0.32%	0.34%	0.35%	0.31%	0.38%		
Trading account securities	2.74	2.63	2.46	2.64	2.36		
Securities	1.60	1.57	1.55	1.54	1.56		
Loans	1.56	1.51	1.55	1.58	1.61		
Interest-earning assets	1.08	1.08	1.07	1.02	1.05		
Interest-bearing deposits	0.02	0.02	0.04	0.03	0.06		
Average cash/interbank investments as a percentage of average interest-earning assets	41%	39%	40%	44%	45%		
Average noninterest-bearing deposits as a percentage of average interest-earning assets	27%	27%	29%	27%	26%		

FTE – fully taxable equivalent.

 $bps-basis\ points.$ 

### **KEY POINTS**

• Net interest revenue totaled \$759 million in 3Q15, an increase of \$38 million compared with 3Q14 and a decrease of \$20 million sequentially. The year-over-year increase primarily reflects higher securities and loans due to higher deposits and a shift out of cash, and lower interest expense on deposits. The sequential decrease primarily reflects lower average securities and the impact of interest rate hedging activities.

#### NONINTEREST EXPENSE

										3Q15	vs.
	3Q15		2Q15		1Q15		4Q14		3Q14	2Q15	3Q14
\$	905	\$	877	\$	871	\$	893	\$	909	3 %	<b>— %</b>
	326		349		425		319		340	(7)	(4)
	206		208		189		206		228	(1)	(10)
	1,437		1,434		1,485		1,418		1,477	_	(3)
	301		299		302		390		323	1	(7)
	226		228		228		235		234	(1)	(3)
	152		149		151		150		154	2	(1)
	95		96		98		102		107	(1)	(11)
	65		75		70		70		67	(13)	(3)
	59		72		61		75		61	(18)	(3)
	268		250		242		211		250	7	7
	66		65		66		73		75	2	(12)
	11		59		(3)		800		220	N/M	N/M
\$	2,680	\$	2,727	\$	2,700	\$	3,524	\$	2,968	(2)%	(10)%
	38%	<b>o</b>	37%	ó	39%	ó	38%	ó	32%		
•	2 603	\$	2 603	\$	2 637	\$	2 651	\$	2 673	0/ <sub>0</sub>	(3)%
		\$ 905 326 206 1,437 301 226 152 95 65 59 268 66 11 \$ 2,680	326 206 1,437 301 226 152 95 65 59 268 66 11 \$ 2,680 \$	\$ 905 \$ 877 326 349 206 208 1,437 1,434 301 299 226 228 152 149 95 96 65 75 59 72 268 250 66 65 11 59 \$ 2,680 \$ 2,727 38% 379	\$ 905 \$ 877 \$ 326 349 206 208    1,437 1,434 301 299 226 228 152 149 95 96 65 75 59 72 268 250 66 65 11 59 \$ 2,680 \$ 2,727 \$ 38% 37%	\$ 905 \$ 877 \$ 871 326 349 425 206 208 189  1,437 1,434 1,485 301 299 302 226 228 228 152 149 151 95 96 98 65 75 70 59 72 61 268 250 242 66 65 66 11 59 (3) \$ 2,680 \$ 2,727 \$ 2,700	\$ 905 \$ 877 \$ 871 \$ 326 349 425 206 208 189	\$ 905 \$ 877 \$ 871 \$ 893 326 349 425 319 206 208 189 206  1,437 1,434 1,485 1,418 301 299 302 390 226 228 228 228 235 152 149 151 150 95 96 98 102 65 75 70 70 59 72 61 75 268 250 242 211 66 65 66 73 11 59 (3) 800  \$ 2,680 \$ 2,727 \$ 2,700 \$ 3,524	\$ 905       \$ 877       \$ 871       \$ 893       \$ 326       349       425       319       206       208       189       206       208       189       206       208       189       206       206       208       189       206       206       208       189       206       206       208       228       235       1,418       301       299       302       390       226       228       228       235       150       228       235       151       150       95       96       98       102       65       75       70       70       70       70       70       70       70       75       268       250       242       211       66       65       66       73       11       59       (3)       800       800       \$       2,680       \$ 2,727       \$ 2,700       \$ 3,524       \$         38%       37%       39%       38%       38%	\$ 905 \$ 877 \$ 871 \$ 893 \$ 909 326 349 425 319 340 206 208 189 206 228 1,437 1,434 1,485 1,418 1,477 301 299 302 390 323 226 228 228 228 235 234 152 149 151 150 154 95 96 98 102 107 65 75 70 70 67 59 72 61 75 61 268 250 242 211 250 66 65 66 65 66 73 75 11 59 (3) 800 220 \$ 2,680 \$ 2,727 \$ 2,700 \$ 3,524 \$ 2,968	\$ 905 \$ 877 \$ 871 \$ 893 \$ 909 3 % 326 349 425 319 340 (7) 206 208 189 206 228 (1)  1,437 1,434 1,485 1,418 1,477 — 301 299 302 390 323 1 226 228 228 228 235 234 (1)  152 149 151 150 154 2 95 96 98 102 107 (1) 65 75 70 70 67 (13) 59 72 61 75 61 (18) 268 250 242 211 250 7 66 65 65 66 73 75 2 11 59 (3) 800 220 N/M  \$ 2,680 \$ 2,727 \$ 2,700 \$ 3,524 \$ 2,968 (2)%

N/M - Not meaningful.

## **KEY POINTS**

- Total noninterest expense excluding amortization of intangible assets and M&I, litigation and restructuring charges (Non-GAAP) decreased 3% year-over-year and was unchanged sequentially.
- The year-over-year decrease reflects lower expenses in all categories, except other expense. The lower expenses primarily reflect the favorable impact of a stronger U.S. dollar, lower legal and consulting expenses and the benefit of the business improvement process which focuses on reducing structural costs. The decrease was partially offset by higher consulting expenses associated with regulatory requirements.
  - Total staff expense decreased 3% year-over-year primarily reflecting the favorable impact of a stronger U.S. dollar, the impact of curtailing the U.S. pension plan and lower incentive expense, partially offset by the annual employee merit increase and higher severance expense.
- Sequentially, the annual employee merit increase and higher severance and other expenses were offset by lower incentive, business development and sub-custodian expenses.

#### INVESTMENT SECURITIES PORTFOLIO

At Sept. 30, 2015, the fair value of our investment securities portfolio totaled \$120 billion. The net unrealized pretax gain on our total securities portfolio was \$1.05 billion at Sept. 30, 2015 compared with \$752 million at June 30, 2015. The increase in the net unrealized pre-tax gain was primarily driven by a decline in interest rates. At Sept. 30, 2015, the fair value of the held-to-maturity securities totaled \$43.8 billion and represented 36% of the fair value of the total investment securities portfolio.

The following table shows the distribution of our investment securities portfolio.

Investment securities	June 30,	3Q15			Fair value				Ratings				
portfolio	2015	change in	Sept.	30, 2015	as a % of					BB+			
	Fair		Amortized	Fair		Inrealized	AAA/	A+/	BBB+/	and	Not		
(dollars in millions)	value	gain (loss)	cost	value	cost (a) g	gain (loss)	AA-	A-	BBB-	lower	rated		
Agency RMBS	\$ 50,018	\$ 252 <b>\$</b>	49,563	\$ 49,850	101%\$	287	100%	-%	—%	-%	-%		
U.S. Treasury	24,222	11	23,548	23,642	100	94	100	_	_	_	_		
Sovereign debt/sovereign guaranteed	18,516	79	17,545	17,674	101	129	76	1	23	_	_		
Non-agency RMBS (b)	2,040	(24)	1,548	1,938	81	390	_	1	2	90	7		
Non-agency RMBS	1,024	1	955	973	94	18	2	8	20	69	1		
European floating rate notes	1,737	(15)	1,660	1,634	98	(26)	71	21	_	8	_		
Commercial MBS	5,888	(7)	5,715	5,730	100	15	95	4	1	_	_		
State and political subdivisions	4,548	20	4,258	4,334	102	76	80	17	_	_	3		
Foreign covered bonds	2,723	(7)	2,329	2,379	102	50	100	_	_	_	_		
Corporate bonds	1,802	2	1,802	1,822	101	20	19	69	12	_	_		
CLO	2,245	(10)	2,297	2,291	100	(6)	100	_	_	_	_		
U.S. Government agencies	1,856	5	1,569	1,572	100	3	100	_	_	_	_		
Consumer ABS	3,348	(10)	3,138	3,129	100	(9)	100	_	_	_	_		
Other (c)	3,008		3,047	3,055	100	8	48	_	49	_	3		
Total investment securities	\$ 122,975 (6	l) \$ 297 \$	118,974	\$120,023 (d)	100% \$	<b>1,049</b> (d)(e)	91%	2%	5%	2%	_%		

<sup>(</sup>a) Amortized cost before impairments.

<sup>(</sup>b) These RMBS were included in the former Grantor Trust and were marked-to-market in 2009. We believe these RMBS would receive higher credit ratings if these ratings incorporated, as additional credit enhancements, the difference between the written-down amortized cost and the current face amount of each of these securities.

<sup>(</sup>c) Includes commercial paper with a fair value of \$1.7 billion and \$1.5 billion and money market funds with a fair value of \$779 million and \$770 million at June 30, 2015 and Sept. 30, 2015, respectively.

<sup>(</sup>d) Includes net unrealized losses on derivatives hedging securities available-for-sale of \$71 million at June 30, 2015 and \$417 million at Sept. 30, 2015.

<sup>(</sup>e) Unrealized gains of \$714 million at Sept. 30, 2015 related to available-for-sale securities.

#### NONPERFORMING ASSETS

Nonperforming assets (dollars in millions)	Sept. 30, 2015		June 30, 2015	,	Sept. 30, 2014
Loans:					
Other residential mortgages	\$ 103	\$	110	\$	113
Wealth management loans and mortgages	12		11		13
Commercial real estate	1		1		4
Commercial	_		_		13
Total nonperforming loans	116		122		143
Other assets owned	7		5		4
Total nonperforming assets (a)	\$ 123	\$	127	\$	147
Nonperforming assets ratio	0.20%	)	0.20%		0.26%
Allowance for loan losses/nonperforming loans	156.0		150.0		133.6
Total allowance for credit losses/nonperforming loans	241.4		227.9		201.4

<sup>(</sup>a) Loans of consolidated investment management funds are not part of BNY Mellon's loan portfolio. Included in the loans of consolidated investment management funds are nonperforming loans of \$79 million at Sept. 30, 2014. These loans are recorded at fair value and therefore do not impact the provision for credit losses and allowance for loan losses, and accordingly are excluded from the nonperforming assets table above. In 2Q15, BNY Mellon adopted the new accounting guidance included in ASU 2015-02, Consolidations. As a result, we deconsolidated substantially all of the loans of consolidated investment management funds retroactively to Jan. 1, 2015.

Nonperforming assets were \$123 million at Sept. 30, 2015, a decrease of \$4 million compared with \$127 million at June 30, 2015, primarily in the other residential mortgage portfolio.

# ALLOWANCE FOR CREDIT LOSSES, PROVISION AND NET CHARGE-OFFS

Allowance for credit losses, provision and net charge-offs (in millions)	S	Sept. 30, 2015	June 30, 2015	Sept. 30, 2014
Allowance for credit losses - beginning of period	\$	278 \$	283 \$	311
Provision for credit losses		1	(6)	(19)
Net (charge-offs) recoveries:				
Financial institutions		_	1	_
Other residential mortgages		1	_	1
Commercial		_	_	(4)
Foreign				(1)
Net (charge-offs) recoveries		1	1	(4)
Allowance for credit losses - end of period	\$	280 \$	278 \$	288
Allowance for loan losses	\$	181 \$	183 \$	191
Allowance for lending-related commitments		99	95	97

The allowance for credit losses was \$280 million at Sept. 30, 2015, an increase of \$2 million compared with \$278 million at June 30, 2015.

## **CAPITAL AND LIQUIDITY**

The common equity Tier 1 ("CET1"), Tier 1 and Total risk-based regulatory capital ratios in the first section of the table below are based on Basel III components of capital, as phased-in, and credit risk asset risk-weightings using the U.S. capital rules' advanced approaches framework (the "Advanced Approach") as the related risk-weighted assets ("RWA") were higher when calculated under the Advanced Approach at Sept. 30, 2015, June 30, 2015 and Dec. 31, 2014. Our risk-based capital adequacy is determined using the higher of RWA determined using the Advanced Approach and the U.S. capital rules' standardized approach (the "Standardized Approach"). The leverage capital ratios are based on Basel III components of capital, as phased-in and quarterly average total assets. Our consolidated capital ratios are shown in the following table.

Capital ratios	Sept. 30, 2015	June 30, 2015	Dec. 31, 2014
Consolidated regulatory capital ratios: (a)(b)			
CET1 ratio	10.5%	10.9%	11.2%
Tier 1 capital ratio	11.9	12.5	12.2
Total (Tier 1 plus Tier 2) capital ratio	12.2	12.8	12.5
Leverage capital ratio	5.9	5.8	5.6
BNY Mellon shareholders' equity to total assets ratio – GAAP (c)	10.1	9.7	9.7
BNY Mellon common shareholders' equity to total assets ratio – GAAP (c)	9.4	9.0	9.3
BNY Mellon tangible common shareholders' equity to tangible assets of operations ratio – Non-GAAP (c)	6.2	6.2	6.5
Selected regulatory capital ratios – fully phased-in – Non-GAAP: (a)			
Estimated CET1 ratio:			
Standardized Approach	9.9	10.0	10.6
Advanced Approach	9.3	9.9	9.8
Estimated supplementary leverage ratio ("SLR") (d)	4.8	4.6	4.4

- (a) Regulatory capital ratios for Sept. 30, 2015 are preliminary.
- (b) At Sept. 30, 2015 and June 30, 2015, the CET1, Tier 1 and Total risk-based consolidated regulatory capital ratios determined under the transitional Basel III Standardized Approach were 11.2%, 12.7% and 13.2%, and 11.3%, 12.9%, and 13.4%, respectively. At Dec. 31, 2014, the CET1, Tier 1 and Total risk-based consolidated regulatory capital ratios determined under the transitional Standardized Approach were 15.0%, 16.3% and 16.9%, and were calculated based on Basel III components of capital, as phased-in, and asset risk-weightings using Basel I-based requirements.
- (c) See "Supplemental information Explanation of GAAP and Non-GAAP financial measures" beginning on page 25 for a reconciliation of these ratios.
- (d) The estimated SLR on a fully phased-in basis (Non-GAAP) for our largest bank subsidiary, The Bank of New York Mellon, was 4.6% at Sept. 30, 2015.

Estimated Basel III CET1 generation presented on a fully phased-in basis – Non-GAAP – preliminary	
(in millions)	3Q15
Estimated fully phased-in Basel III CET1 – Non-GAAP – Beginning of period	\$ 15,931
Net income applicable to common shareholders of The Bank of New York Mellon Corporation – GAAP	820
Goodwill and intangible assets, net of related deferred tax liabilities	227
Gross Basel III CET1 generated	1,047
Capital deployed:	
Dividends	(190)
Common stock repurchased	(690)
Total capital deployed	(880)
Other comprehensive (loss)	(130)
Additional paid-in capital (a)	90
Other (primarily embedded goodwill)	19
Total other deductions	(21)
Net Basel III CET1 generated	146
Estimated fully phased-in Basel III CET1 – Non-GAAP – End of period	\$ 16,077

(a) Primarily related to stock awards, the exercise of stock options and stock issued for employee benefit plans.

The table presented below compares the fully phased-in Basel III capital components and ratios to those capital components and ratios determined on a phased-in basis (referred to as the "Transitional Approach").

Basel III capital components and ratios at Sept. 30, 2015 – preliminary	i	ully phased- n Basel III -		Transitional
(dollars in millions)		Non-GAAP	A	pproach (a)
CET1:				
Common shareholders' equity	\$	35,618	\$	36,143
Goodwill and intangible assets		(19,050)		(17,401)
Net pension fund assets		(106)		(42)
Equity method investments		(356)		(300)
Deferred tax assets		(20)		(8)
Other		(9)		(5)
Total CET1		16,077		18,387
Other Tier 1 capital:				
Preferred stock		2,552		2,552
Trust preferred securities		_		76
Disallowed deferred tax assets		_		(12)
Net pension fund assets		_		(4)
Other		(22)		(86)
Total Tier 1 capital		18,607		20,913
Tier 2 capital:				
Trust preferred securities		_		227
Subordinated debt		249		249
Allowance for credit losses		280		280
Other		(7)		(7)
Total Tier 2 capital - Standardized Approach		522		749
Excess of expected credit losses		30		30
Less: Allowance for credit losses		280		280
Total Tier 2 capital - Advanced Approach	\$	272	\$	499
Total capital:				
Standardized Approach	\$	19,129	\$	21,662
Advanced Approach	\$	18,879	\$	21,412
	*	,-,-	*	,
Risk-weighted assets:		160 760	Φ.	164.500
Standardized Approach	\$	162,769	\$	164,520
Advanced Approach	\$	173,747	\$	175,634
Standardized Approach:				
Estimated Basel III CET1 ratio		9.9%		11.2%
Tier 1 capital ratio		11.4		12.7
Total (Tier 1 plus Tier 2) capital ratio		11.8		13.2
Advanced Approach:				
Estimated Basel III CET1 ratio		9.3%		10.5%
Tier 1 capital ratio		10.7		11.9
Total (Tier 1 plus Tier 2) capital ratio		10.9		12.2

<sup>(</sup>a) Reflects transitional adjustments to CET1, Tier 1 capital and Tier 2 capital required in 2015 under the U.S. capital rules.

BNY Mellon has presented its estimated fully phased-in Basel III CET1 and other risk-based capital ratios and SLR based on its interpretation of the U.S. capital rules, which are being gradually phased-in over a multi-year period, and on the application of such rules to BNY Mellon's businesses as currently conducted. Management views the estimated fully phased-in Basel III CET1 and other risk-based capital ratios and SLR as key measures in monitoring BNY Mellon's capital position and progress against future regulatory capital standards. Additionally, the presentation of the estimated fully phased-in Basel III CET1 and other risk-based capital ratios and SLR are intended to allow investors to compare these ratios with estimates presented by other companies. The estimated fully phased-in Basel III CET1 and other risk-based capital ratios assume certain regulatory approvals. The U.S. capital rules require approval by banking regulators of certain models used as part of RWA calculations. If these models are not approved, the estimated fully phased-in Basel III CET1 and other risk-based capital ratios would likely be adversely impacted.

RWA at June 30, 2015 and Dec. 31, 2014 for credit risk under the estimated fully phased-in Advanced Approach reflects the use of a simple value-at-risk methodology for repo-style transactions (including agented indemnified securities lending transactions), eligible margin loans, and similar transactions. The estimated fully phased-in Advanced Approach RWA at Sept. 30, 2015 no longer assumes the use of this methodology.

Our capital and liquidity ratios are necessarily subject to, among other things, BNY Mellon's further review of applicable rules, anticipated compliance with all necessary enhancements to model calibration, approval by regulators of certain models used as part of RWA calculations, other refinements, further implementation guidance from regulators, market practices and standards and any changes BNY Mellon may make to its businesses. Consequently, our capital and liquidity ratios remain subject to ongoing review and revision and may change based on these factors.

Supplementary Leverage Ratio ("SLR")

The following table presents the components of our estimated SLR using fully phased-in Basel III components of capital.

Estimated fully phased-in SLR – Non-GAAP (a) (dollars in millions)	Sept. 30, 2015 (b)	June 30, 2015	
Total estimated fully phased-in Basel III CET1 – Non-GAAP	\$ 16,077	\$ 15,931	\$ 15,931
Additional Tier 1 capital	2,530	2,545	1,550
Total Tier 1 capital	\$ 18,607	\$ 18,476	\$ 17,481
Total leverage exposure:			
Quarterly average total assets	\$ 373,453	\$ 378,279	\$ 385,232
Less: Amounts deducted from Tier 1 capital	19,532	19,779	19,947
Total on-balance sheet assets, as adjusted	353,921	358,500	365,285
Off-balance sheet exposures:			
Potential future exposure for derivatives contracts (plus certain other items)	8,358	9,222	11,376
Repo-style transaction exposures included in SLR	362	6,589	302
Credit-equivalent amount of other off-balance sheet exposures (less SLR exclusions)	27,482	27,251	21,850
Total off-balance sheet exposures	36,202	43,062	33,528
Total leverage exposure	\$ 390,123	\$ 401,562	\$ 398,813
Estimated fully phased-in SLR – Non-GAAP	<b>4.8%</b> (c	) 4.6%	4.4%

<sup>(</sup>a) The estimated fully phased-in SLR (Non-GAAP) is based on our interpretation of the U.S. capital rules. When the SLR is fully phased-in, we expect to maintain an SLR of over 5%. The minimum required SLR is 3% and there is a 2% buffer, in addition to the minimum, that is applicable to U.S. G-SIBs.

### Liquidity Coverage Ratio ("LCR")

The U.S. LCR rules became effective Jan. 1, 2015 and require BNY Mellon to meet an LCR of 80%, increasing annually by 10% increments until fully phased-in on Jan. 1, 2017, at which time we will be required to meet an LCR of 100%. Our estimated LCR on a consolidated basis is compliant with the fully phased-in requirements of the U.S. LCR as of Sept. 30, 2015 based on our current understanding of the U.S. LCR rules.

# **REVIEW OF BUSINESSES**

Segment results are subject to reclassification whenever improvements are made in the measurement principles or when organizational changes are made. On July 31, 2015, BNY Mellon completed the sale of Meriten Investment Management GmbH ("Meriten"), a German-based investment management boutique. In the third quarter of 2015, we reclassified the results of Meriten from the Investment Management business to the Other segment. The reclassifications did not impact the consolidated results. All prior periods have been restated.

<sup>(</sup>b) Sept. 30, 2015 information is preliminary.

<sup>(</sup>c) The estimated SLR on a fully phased-in basis (Non-GAAP) for our largest bank subsidiary, The Bank of New York Mellon, was 4.6% at Sept. 30, 2015.

**INVESTMENT MANAGEMENT** provides investment management services to institutional and retail investors, as well as investment management, wealth and estate planning and private banking solutions to high net worth individuals and families, and foundations and endowments.

											3Q15	vs.
(dollars in millions, unless otherwise noted)		3Q15		2Q15		1Q15		4Q14		3Q14	2Q15	3Q14
Revenue:												
Investment management fees:												
Mutual funds	\$	301	\$		\$	301	\$	306	\$	315	(4)%	(4)%
Institutional clients		347		363		365		364		370	(4)	(6)
Wealth management		156		160		159		157		158	(3)	(1)
Investment management fees		804		835		825		827		843	(4)	(5)
Performance fees		7		20		15		40		22	N/M	(68)
Investment management and performance fees		811		855		840		867		865	(5)	(6)
Distribution and servicing		37		38		38		39		40	(3)	(8)
Other (a)		(2)		20		45		6		15	N/M	N/M
Total fee and other revenue (a)		846		913		923		912		920	(7)	(8)
Net interest revenue		83		78		74		69		69	6	20
Total revenue		929		991		997		981		989	(6)	(6)
Noninterest expense (ex. amortization of intangible assets)		668		703		710		716		715	(5)	(7)
Income before taxes (ex. amortization of intangible assets)		261		288		287		265		274	(9)	(5)
Amortization of intangible assets		24		25		24		29		29	(4)	(17)
Income before taxes	\$	237	\$	263	\$	263	\$	236	\$	245	(10)%	(3)%
Pre-tax operating margin		26%		27%	6	26%		24%		25%		
Adjusted pre-tax operating margin (b)		34%		34%		34%		33%		33 %		
		5470		J <b>T</b> /	U	3470	,	3370	,	33 70		
Changes in AUM (in billions): (c)												
Beginning balance of AUM	\$	1,700	\$	1,717	\$	1,686	\$	1,620	\$	1,609		
Net inflows (outflows):												
Long-term:												
Equity		(4)		(13)		(5)		(5)		(2)		
Fixed income		(3)		(2)		3		4		_		
Index		(10)		(9)		8		1		(3)		
Liability-driven investments (d)		11		5		8		24		19		
Alternative investments		1		3		1		2				
Total long-term inflows (outflows)		(5)		(16)		15		26		14		
Short term:												
Cash		(10)		(11)		1		6		18		
Total net inflows (outflows)		(15)		(27)		16		32		32		
Net market/currency impact/acquisition		(60)		10		15		34		(21)		
Ending balance of AUM	\$	1,625	(e) \$	1,700	\$	1,717	\$	1,686	\$	1,620	(4)%	<b>— %</b>
AUM at period end, by product type: (c)												
Equity		14%		15%	6	15%	,	15%		16%		
Fixed income		13		13	•	12		12		13		
Index		20		21		22		21		21		
Liability-driven investments (d)		32		30		30		30		28		
Alternative investments		4		4		4		4		4		
Cash		17		17		17		18		18		
Total AUM		100%	(e)	100%	6	100%	)	100%	)	100%		
			17									
Average balances:	ø	12 770	Φ	12 200	Φ	11 624	Φ	11 124	ø	10.772	4 %	19 %
Average loans		12,779		12,298		11,634		11,124		10,772		
Average deposits  (a) Total fee and other revenue includes the impact of the cons		15,282		14,638							4 %	11 %

<sup>(</sup>a) Total fee and other revenue includes the impact of the consolidated investment management funds, net of noncontrolling interests. See "Supplemental information – Explanation of GAAP and Non-GAAP financial measures" beginning on page 25 for the reconciliation of Non-GAAP measures. Additionally, other revenue includes asset servicing, treasury services, foreign exchange and other trading revenue and investment and other income.

<sup>(</sup>b) Excludes the net negative impact of money market fee waivers, amortization of intangible assets and is net of distribution and servicing expense. See "Supplemental information – Explanation of GAAP and Non-GAAP financial measures" beginning on page 25 for the reconciliation of this Non-GAAP measure.

<sup>(</sup>c) Excludes securities lending cash management assets and assets managed in the Investment Services business. In 3Q15, prior period AUM was restated to reflect the reclassification of Meriten from the Investment Management business to the Other segment.

<sup>(</sup>d) Includes currency overlay assets under management.

<sup>(</sup>e) Preliminary.

N/M – Not meaningful.

#### INVESTMENT MANAGEMENT KEY POINTS

- Assets under management were \$1.63 trillion at Sept. 30, 2015, unchanged year-over-year and a decrease of 4% sequentially. Year-over-year, higher market values, the Cutwater acquisition and net new business offset the unfavorable impact of a stronger U.S. dollar. The sequential decrease primarily resulted from lower equity market values.
  - Net long-term outflows were \$5 billion in 3Q15 driven by index, equity and fixed income investments, partially offset by liability-driven and alternative investments.
  - Net short-term outflows were \$10 billion in 3Q15.
- Income before taxes excluding amortization of intangible assets decreased 5% year-over-year and 9% on a sequential basis.
- Total revenue was \$929 million, a decrease of 6% both year-over-year and sequentially. The year-over-year decrease primarily reflects the unfavorable impact of a stronger U.S. dollar. Both decreases also reflect seed capital losses, lower equity market values and net outflows, partially offset by higher net interest revenue.
  - 42% non-U.S. revenue in 3Q15 vs. 43% in 3Q14.
- Investment management fees were \$804 million, a decrease of 5% year-over-year, or flat on a constant currency basis (Non-GAAP). On a constant currency basis (Non-GAAP), investment management fees reflect the impact of the 1Q15 acquisition of Cutwater and strategic initiatives, offset by lower equity market values and net outflows. Sequentially, investment management fees decreased 4% primarily reflecting lower equity market values and net outflows.
- Performance fees were \$7 million in 3Q15 compared with \$22 million in 3Q14 and \$20 million in 2Q15.
- Other losses were \$2 million in 3Q15 compared with other revenue of \$15 million in 3Q14 and other revenue of \$20 million in 2Q15. Both decreases primarily reflect seed capital losses.
- Net interest revenue increased 20% year-over-year and 6% sequentially. Both increases primarily reflect higher internal crediting rates for deposits and record high average loans and deposits.
  - Average loans increased 19% year-over-year and 4% sequentially; average deposits increased 11% year-over-year and 4% sequentially.
- Total noninterest expense (excluding amortization of intangible assets) decreased 7% year-over-year and 5% sequentially. The year-over-year decrease primarily reflects the favorable impact of a stronger U.S. dollar, lower incentives and distribution and servicing expenses and the business improvement process, partially offset by strategic initiatives. The sequential decrease primarily reflects lower incentives.

**INVESTMENT SERVICES** provides global custody and related services, broker-dealer services, global collateral services, corporate trust, depositary receipt and clearing services as well as global payment/working capital solutions to global financial institutions.

											_	3Q15	
(dollars in millions, unless otherwise noted)		3Q15	<u> </u>		2Q15		1Q15		4Q14		3Q14	2Q15	3Q14
Revenue:													
Investment services fees:	_												
Asset servicing	\$	1,031		\$	1,035	\$	1,013	\$	992	\$	998	<b>— %</b>	3 %
Clearing services		345			346		342		346		336	_	3
Issuer services		312 135			234		231		193		314 139	33	(1)
Treasury services Total investment services fees		1,823			1,756		135		1,673		1,787	4	(3)
Foreign exchange and other trading revenue		1,623			1,730		209		1,073		1,787	(1)	11
Other (a)		87			85		63		70		59	2	47
Total fee and other revenue		2,087			2,020		1,993		1,908		2,005	3	4
Net interest revenue		628			636		599		573		583	(1)	8
Total revenue		2,715			2,656		2,592		2,481		2,588	2	5
Noninterest expense (ex. amortization of intangible assets)		1,822			1,840		1,794		2,509		1,831	(1)	_
Income (loss) before taxes (ex. amortization of		893			816		798		(28)		757	9	18
intangible assets) Amortization of intangible assets		41			40		41		43		44	3	(7)
Income (loss) before taxes	\$	852		\$	776	\$	757	\$	(71)	\$	713	10 %	19 %
•				Ψ							28%	10 /0	
Pre-tax operating margin		31%	o o		29%	ó	29%	% (3		(3)%			
Pre-tax operating margin (ex. amortization of intangible assets)		33%	<b>6</b>		31%	ó	31%	ó	(1)%	6	29%		
Investment services fees as a percentage of noninterest expense (b)		101%	6		98%	6	96%	ó	93 %	6	100%		
Securities lending revenue	\$	30		\$	40	\$	34	\$	28	\$	27	(25)%	11 %
Metrics:													
Average loans	\$	38,025		\$	38,264	\$	37,699	\$	35,448	\$	33,785	(1)%	13 %
Average deposits	\$2	30,153		\$2	37,193	\$2	234,183	\$2	228,282	\$2	221,734	(3)%	4 %
AUC/A at period end (in trillions) (c)	\$	28.5	(d)	\$	28.6	\$	28.5	\$	28.5	\$	28.3	<b>— %</b>	1 %
Market value of securities on loan at period end	Ф	20.3	(u)	Φ	26.0	Φ	20.3	Ψ	20.3	Φ	20.3	<b>—</b> 70	1 /
(in billions) (e)	\$	288		\$	283	\$	291	\$	289	\$	282	2 %	2 %
Asset servicing:													
Estimated new business wins (AUC/A) (in billions) (f)	\$	84	(d)	\$	933	\$	125	\$	168	\$	154		
Depositary Receipts:													
Number of sponsored programs		1,176			1,206		1,258		1,279		1,302	(2)%	(10)%
Clearing services:													
Global DARTS volume (in thousands)		246			242		261		242		209	2 %	18 %
Average active clearing accounts (U.S. platform)		6,107			6,046		5,979		5,900		5,805	1 %	5 %
(in thousands) Average long-term mutual fund assets (U.S. platform)	\$4	47,287		¢ 1	66,195	\$ /	156,954	<b>\$</b> /	150,305	\$ /	142,827	(4)%	1 %
Average investor margin loans (U.S. platform)		11,806			11,890		11,232		10,711	\$	,	(1)%	20 %
Broker-Dealer:													
Average tri-party repo balances (in billions)	S	2,142		\$	2 174	\$	2,153	2	2,101	\$	2,063	(1)%	4 %

<sup>(</sup>a) Other revenue includes investment management fees, financing-related fees, distribution and servicing revenue and investment and other income.

<sup>(</sup>b) Noninterest expense excludes amortization of intangible assets and litigation expense.

<sup>(</sup>c) Includes the AUC/A of CIBC Mellon of \$1.0 trillion at Sept. 30, 2015, \$1.1 trillion at June 30, 2015, March 31, 2015 and Dec. 31, 2014 and \$1.2 trillion at Sept. 30, 2014.

<sup>(</sup>d) Preliminary.

<sup>(</sup>e) Represents the total amount of securities on loan managed by the Investment Services business. Excludes securities for which BNY Mellon acts as agent on behalf of CIBC Mellon clients, which totaled \$61 billion at Sept. 30, 2015, \$68 billion at June 30, 2015, \$69 billion at March 31, 2015 and \$65 billion at Dec. 31, 2014 and Sept. 30, 2014.

<sup>(</sup>f) Beginning with 3Q15, estimated new business wins are determined based on finalization of the contract as compared to the prior methodology of receipt of a mandate. Prior periods have been restated for comparative purposes.

#### INVESTMENT SERVICES KEY POINTS

- Income (loss) before taxes excluding amortization of intangible assets totaled \$893 million, an increase of 18% year-over-year and 9% sequentially.
  - The pre-tax operating margin excluding amortization of intangible assets was 33% in 3Q15 and the investment services fees as a percentage of noninterest expense was 101% in 3Q15, reflecting the continued focus on driving operating leverage.
- Investment services fees totaled \$1.8 billion, an increase of 2% year-over-year and 4% sequentially.
  - Asset servicing fees (global custody, broker-dealer services and global collateral services) were \$1.03 billion in 3Q15 compared with \$998 million in 3Q14 and \$1.04 billion in 2Q15. The year-over-year increase primarily reflects organic growth in the Global Collateral Services, Broker-Dealer Services and Asset Servicing businesses, and net new business, partially offset by the unfavorable impact of a stronger U.S. dollar. Sequentially, organic growth and net new business were offset by lower securities lending revenue and lower market values.
    - -- Estimated new business wins (AUC/A) in Asset Servicing of \$84 billion in 3Q15.
  - Clearing services fees were \$345 million in 3Q15 compared with \$336 million in 3Q14 and \$346 million in 2Q15. The year-over-year increase was primarily driven by higher mutual fund and asset-based fees.
  - Issuer services fees (Corporate Trust and Depositary Receipts) were \$312 million in 3Q15 compared with \$314 million in 3Q14 and \$234 million in 2Q15. The year-over-year decrease primarily reflects lower fees in Depositary Receipts and the unfavorable impact of a stronger U.S. dollar in Corporate Trust, partially offset by net new business in Corporate Trust. The sequential increase primarily reflects seasonally higher fees in Depositary Receipts.
  - Treasury services fees were \$135 million in 3Q15 compared with \$139 million in 3Q14 and \$141 million in 2Q15. Both decreases primarily reflect lower payment volumes.
- Foreign exchange and other trading revenue was \$177 million in 3Q15 compared with \$159 million in 3Q14 and \$179 million in 2Q15. The year-over-year increase primarily reflects higher volatility and volumes.
- Net interest revenue was \$628 million in 3Q15 compared with \$583 million in 3Q14 and \$636 million in 2Q15. The year-over-year increase primarily reflects higher average deposits and higher internal crediting rates for deposits. The sequential decrease primarily reflects lower average deposits.
- Noninterest expense (excluding amortization of intangible assets) was \$1.82 billion in 3Q15 compared with \$1.83 billion in 3Q14 and \$1.84 billion in 2Q15. The year-over-year decrease primarily reflects lower litigation and consulting expenses, as well as the favorable impact of a stronger U.S. dollar, partially offset by higher staff expense. The sequential decrease primarily reflects lower litigation expense, partially offset by higher staff expense.

**OTHER SEGMENT** primarily includes credit-related activities, leasing operations, corporate treasury activities, global markets and institutional banking services, business exits, M&I expenses and other corporate revenue and expense items.

(dollars in millions)	3Q15	2Q15	1Q15	4Q14	3Q14
Revenue:					
Fee and other revenue	\$ 103 \$	137 \$	117 \$	133 \$	942
Net interest revenue	48	65	55	70	69
Total revenue	151	202	172	203	1,011
Provision for credit losses	1	(6)	2	1	(19)
Noninterest expense (ex. amortization of intangible assets, M&I and restructuring charges (recoveries))	125	110	134	226	290
Income (loss) before taxes (ex. amortization of intangible assets, M&I and restructuring charges (recoveries))	25	98	36	(24)	740
Amortization of intangible assets	1		1	1	2
M&I and restructuring charges (recoveries)	(2)	8	(4)	_	57
Income (loss) before taxes	\$ 26 \$	90 \$	39 \$	(25) \$	681
Average loans and leases	\$ 10,853 \$	10,514 \$	8,602 \$	10,272 \$	10,278

#### **KEY POINTS**

- Total fee and other revenue decreased \$839 million compared with 3Q14 and \$34 million compared with 2Q15. The year-over-year decrease primarily reflects the gains on the sales of our equity investment in Wing Hang and our One Wall Street building, both recorded in 3Q14. The sequential decrease primarily reflects lower leasing gains.
- Net interest revenue decreased \$21 million compared with 3Q14 and \$17 million compared with 2Q15. Both decreases reflect higher internal crediting rates to the businesses for deposits.
- Noninterest expense, excluding amortization of intangible assets, M&I and restructuring charges (recoveries), decreased \$165 million compared with 3Q14 and increased \$15 million compared with 2Q15. The year-over-year decrease primarily reflects lower litigation expense and the impact of curtailing the U.S. pension plan. The sequential increase was primarily driven by the annual employee merit increase and higher severance.

# THE BANK OF NEW YORK MELLON CORPORATION Condensed Consolidated Income Statement

			rter ended	Year-to-date			
(in millions)	Sept. 30, 2015		June 30, 2015	Sept. 30, 2014	S	Sept. 30, 2015	Sept. 30, 2014
Fee and other revenue				2011			2011
Investment services fees:							
Asset servicing	\$ 1,057	\$	1,060 \$	1,025	\$	3,155 \$	3,056
Clearing services	345		347	337		1,036	988
Issuer services	313		234	315		779	775
Treasury services	137		144	142		418	419
Total investment services fees	1,852		1,785	1,819		5,388	5,238
Investment management and performance fees	829		878	881		2,574	2,607
Foreign exchange and other trading revenue	179		187	153		595	419
Financing-related fees	71		58	44		169	126
Distribution and servicing	41		39	44		121	130
Investment and other income	59		104	890		223	1,134
Total fee revenue	3,031		3,051	3,831		9,070	9,654
Net securities gains	22		16	20		62	60
Total fee and other revenue	3,053		3,067	3,851		9,132	9,714
Operations of consolidated investment management funds							
Investment (loss) income	(6	)	46	123		96	402
Interest of investment management fund note holders	16	-	6	84		26	281
(Loss) income from consolidated investment management funds	(22	)	40	39		70	121
Net interest revenue							
Interest revenue	838		847	809		2,492	2,432
Interest expense	79		68	88		226	264
Net interest revenue	759		779	721		2,266	2,168
Provision for credit losses	1		(6)	(19)		(3)	(49)
Net interest revenue after provision for credit losses	758		785	740		2,269	2,217
Noninterest expense							
Staff	1,437		1,434	1,477		4,356	4,427
Professional, legal and other purchased services	301		299	323		902	949
Software and equipment	226		228	234		682	707
Net occupancy	152		149	154		452	460
Distribution and servicing	95		96	107		289	326
Sub-custodian	65		75	67		210	216
Business development	59		72	61		192	193
Other	268		250	250		760	820
Amortization of intangible assets	66		65	75		197	225
Merger and integration, litigation and restructuring charges	11		59	220		67	330
Total noninterest expense	2,680		2,727	2,968		8,107	8,653
Income							
Income before income taxes	1,109		1,165	1,662		3,364	3,399
Provision for income taxes	282		276	556		838	1,005
Net income	827		889	1,106		2,526	2,394
Net loss (income) attributable to noncontrolling interests (includes \$5,							
\$(37), \$(23), \$(63) and \$(60) related to consolidated investment	_		(2.6)	(22)		(64)	((0)
management funds, respectively)	6		(36)	(23)		(61)	(60)
Net income applicable to shareholders of The Bank of New York	833		853	1,083		2,465	2,334
Mellon Corporation				•			
Preferred stock dividends	(13	)	(23)	(13)		(49)	(49)
Net income applicable to common shareholders of The Bank of New York Mellon Corporation	\$ 820	\$	830 \$	1,070	\$	2,416 \$	2,285

# THE BANK OF NEW YORK MELLON CORPORATION Condensed Consolidated Income Statement - continued

Net income applicable to common shareholders of The Bank of New York Mellon Corporation used for the earnings per share		(	Qua	rter ended	Year-to-date			
calculation (in millions)	S	ept. 30, 2015		June 30, 2015	Sept. 30, 2014		Sept. 30, 2015	Sept. 30, 2014
Net income applicable to common shareholders of The Bank of New York Mellon Corporation	\$	820	\$	830	\$ 1,070	\$	2,416	2,285
Less: Earnings allocated to participating securities		6		9	20		34	43
Net income applicable to the common shareholders of The Bank of New York Mellon Corporation after required adjustments for the calculation of basic and diluted earnings per common share	\$	814	\$	821	\$ 1,050	\$	2,382	5 2,242

Average common shares and equivalents outstanding of The Bank	(	Quarter ended	Year-to	o-date	
of New York Mellon Corporation		June 30,	Sept. 30,	Sept. 30,	Sept. 30,
(in thousands)	2015	2015	2014	2015	2014
Basic	1,098,003	1,113,790	1,126,946	1,110,056	1,133,006
Diluted	1,105,645	1,122,135	1,134,871	1,117,975	1,139,718

Earnings per share applicable to the common shareholders of The			Qua	rter ended	l		Year-to-date			
Bank of New York Mellon Corporation (in dollars)	Sej	ot. 30, 2015		June 30, 2015		Sept. 30, 2014		Sept. 30, 2015	Sept. 30, 2014	
Basic	\$	0.74	\$	0.74	\$	0.93	\$	2.15	5 1.98	
Diluted	\$	0.74	\$	0.73	\$	0.93	\$	2.13	1.97	

# THE BANK OF NEW YORK MELLON CORPORATION Consolidated Balance Sheet

(dollars in millions, except per share amounts)		Sept. 30, 2015	June 30, 2015	Dec. 31, 2014
Assets				
Cash and due from:				
Banks	\$	8,234 \$	8,353 \$	6,970
Interest-bearing deposits with the Federal Reserve and other central banks		82,426	103,137	96,682
Interest-bearing deposits with banks		20,002	19,179	19,495
Federal funds sold and securities purchased under resale agreements		28,901	23,930	20,302
Securities:				
Held-to-maturity (fair value of \$43,758, \$43,438 and \$21,127)		43,423	43,426	20,933
Available-for-sale		76,682	79,608	98,330
Total securities		120,105	123,034	119,263
Trading assets		6,645	7,568	9,881
Loans		63,309	63,138	59,132
Allowance for loan losses		(181)	(183)	(191)
Net loans		63,128	62,955	58,941
Premises and equipment		1,361	1,412	1,394
Accrued interest receivable		530	574	607
Goodwill		17,679	17,807	17,869
Intangible assets		3,914	4,000	4,127
Other assets		22,149	21,074	20,490
Subtotal assets of operations		375,074	393,023	376,021
Assets of consolidated investment management funds, at fair value:				
Trading assets		2,087	2,012	8,678
Other assets		210	219	604
Subtotal assets of consolidated investment management funds, at fair value		2,297	2,231	9,282
Total assets	\$	377,371 \$	395,254 \$	385,303
Liabilities				
Deposits:				
Noninterest-bearing (principally U.S. offices)	\$	101,111 \$	114,810 \$	104,240
Interest-bearing deposits in U.S. offices		54,073	58,312	53,236
Interest-bearing deposits in Non-U.S. offices		111,584	111,308	108,393
Total deposits		266,768	284,430	265,869
Federal funds purchased and securities sold under repurchase agreements		8,824	10,020	11,469
Trading liabilities		4,756	5,418	7,434
Payables to customers and broker-dealers		22,236	22,050	21,181
Commercial paper		· —	´ <del></del>	´ —
Other borrowed funds		648	706	786
Accrued taxes and other expenses		6,457	6,522	6,903
Other liabilities (includes allowance for lending-related commitments of \$99, \$95 and \$89)		5,890	5,427	5,025
Long-term debt		21,430	20,375	20,264
Subtotal liabilities of operations		337,009	354,948	338,931
Liabilities of consolidated investment management funds, at fair value:		,,,,,,,	,	,
Trading liabilities		1,072	770	7,660
Other liabilities		91	112	9
Subtotal liabilities of consolidated investment management funds, at fair value		1,163	882	7,669
Total liabilities		338,172	355,830	346,600
Temporary equity			300,030	2 .0,000
Redeemable noncontrolling interests		247	244	229
Permanent equity				
Preferred stock – par value \$0.01 per share; authorized 100,000,000 shares; issued 25,826, 25,826 and				
15,826 shares		2,552	2,552	1,562
Common stock – par value \$0.01 per share; authorized 3,500,000,000 shares; issued 1,310,436,554,		ŕ	Í	
1,308,181,033 and 1,290,222,821 shares		13	13	13
Additional paid-in capital		25,168	25,078	24,626
Retained earnings		19,525	18,895	17,683
Accumulated other comprehensive loss, net of tax		(2,355)	(2,225)	(1,634)
Less: Treasury stock of 217,483,962, 201,663,375 and 171,995,262 common shares, at cost		(6,733)	(6,043)	(4,809)
Total The Bank of New York Mellon Corporation shareholders' equity		38,170	38,270	37,441
Nonredeemable noncontrolling interests of consolidated investment management funds		782	910	1,033
Total permanent equity		38,952	39,180	38,474
Total liabilities, temporary equity and permanent equity	\$	377,371 \$	395,254 \$	385,303
Total nationales, temporary equity and permanent equity	Φ	311,311 \$	373,434 \$	202,203

# SUPPLEMENTAL INFORMATION – EXPLANATION OF GAAP AND NON-GAAP FINANCIAL MEASURES

BNY Mellon has included in this Earnings Release certain Non-GAAP financial measures based on fully phased-in Basel III CET1 and other risk-based capital ratios, SLR and tangible common shareholders' equity. BNY Mellon believes that the Basel III CET1 and other risk-based capital ratios on a fully phased-in basis, the SLR on a fully phased-in basis and the ratio of tangible common shareholders' equity to tangible assets of operations are measures of capital strength that provide additional useful information to investors, supplementing the capital ratios which are, or were, required by regulatory authorities. The tangible common shareholders' equity ratio includes changes in investment securities valuations which are reflected in total shareholders' equity. In addition, this ratio is expressed as a percentage of the actual book value of assets, as opposed to a percentage of a risk-based reduced value established in accordance with regulatory requirements, although BNY Mellon in its reconciliation has excluded certain assets which are given a zero percent risk-weighting for regulatory purposes and the assets of consolidated investment management funds to which BNY Mellon has limited economic exposure. Further, BNY Mellon believes that the return on tangible common equity measure, which excludes goodwill and intangible assets net of deferred tax liabilities, is a useful additional measure for investors because it presents a measure of those assets that can generate income. BNY Mellon has provided a measure of tangible book value per common share, which it believes provides additional useful information as to the level of tangible assets in relation to shares of common stock outstanding.

BNY Mellon has presented revenue measures which exclude the effect of noncontrolling interests related to consolidated investment management funds, a gain on the sale of our investment in Wing Hang and a gain on the sale of the One Wall Street building; and expense measures which exclude M&I expenses, litigation charges, restructuring charges and amortization of intangible assets. Earnings per share, return on equity measures and operating margin measures, which exclude some or all of these items, are also presented. Return on equity measures also exclude the benefit primarily related to a tax carryback claim. Operating margin measures may also exclude amortization of intangible assets and the net negative impact of money market fee waivers, net of distribution and servicing expense. BNY Mellon believes that these measures are useful to investors because they permit a focus on period-to-period comparisons, which relate to the ability of BNY Mellon to enhance revenues and limit expenses in circumstances where such matters are within BNY Mellon's control. The excluded items, in general, relate to certain charges as a result of prior transactions. M&I expenses primarily relate to acquisitions and generally continue for approximately three years after the transaction. Litigation charges represent accruals for loss contingencies that are both probable and reasonably estimable, but exclude standard business-related legal fees. Restructuring charges relate to our streamlining actions, Operational Excellence Initiatives and migrating positions to Global Delivery Centers. Excluding these charges mentioned above permits investors to view expenses on a basis consistent with how management views the business.

The presentation of revenue growth on a constant currency basis permits investors to assess the significance of changes in foreign currency exchange rates. Growth rates on a constant currency basis were determined by applying the current period foreign currency exchange rates to the prior period revenue. BNY Mellon believes that this presentation, as a supplement to GAAP information, gives investors a clearer picture of the related revenue results without the variability caused by fluctuations in foreign currency exchange rates.

The presentation of income from consolidated investment management funds, net of net income attributable to noncontrolling interests related to the consolidation of certain investment management funds permits investors to view revenue on a basis consistent with how management views the business. BNY Mellon believes that these presentations, as a supplement to GAAP information, give investors a clearer picture of the results of its primary businesses.

In this Earnings Release, the net interest margin is presented on an FTE basis. We believe that this presentation provides comparability of amounts arising from both taxable and tax-exempt sources, and is consistent with industry practice. The adjustment to an FTE basis has no impact on net income. Each of these measures as

described above is used by management to monitor financial performance, both on a company-wide and on a business-level basis.

The following table presents the reconciliation of the pre-tax operating margin ratio.

Reconciliation of income before income taxes – pre-tax operating margin					
(dollars in millions)	3Q15	2Q15	1Q15	4Q14	3Q14
Income before income taxes – GAAP	\$ 1,109	\$ 1,165	\$ 1,090	\$ 164	\$ 1,662
Less: Net (loss) income attributable to noncontrolling interests of consolidated investment management funds	(5)	37	31	24	23
Gain on the sale of our investment in Wing Hang		_	_		490
Gain on the sale of the One Wall Street building		_			346
Add: Amortization of intangible assets	66	65	66	73	75
M&I, litigation and restructuring charges (recoveries)	11	59	(3)	800	220
Income before income taxes, as adjusted – Non-GAAP (a)	\$ 1,191	\$ 1,252	\$ 1,122	\$ 1,013	\$ 1,098
Fee and other revenue – GAAP	\$ 3,053	\$ 3,067	\$ 3,012	\$ 2,935	\$ 3,851
(Loss) income from consolidated investment management funds – GAAP	(22)	40	52	42	39
Net interest revenue – GAAP	759	779	728	712	721
Total revenue – GAAP	3,790	3,886	3,792	3,689	4,611
Less: Net (loss) income attributable to noncontrolling interests of consolidated investment management funds	(5)	37	31	24	23
Gain on the sale of our investment in Wing Hang	_	_	_	_	490
Gain on the sale of the One Wall Street building	_	_	_	_	346
Total revenue, as adjusted – Non-GAAP (a)	\$ 3,795	\$ 3,849	\$ 3,761	\$ 3,665	\$ 3,752
Pre-tax operating margin (b)	29% (	(c) 30% (c)	) 29% (c)	4%	36%
Pre-tax operating margin – Non-GAAP (a)(b)	31% (	(c) 33% (c)	) 30% (c)	28%	29%

<sup>(</sup>a) Non-GAAP excludes net income attributable to noncontrolling interests of consolidated investment management funds, the gains on the sales of our investment in Wing Hang Bank and the One Wall Street building, amortization of intangible assets and M&I, litigation and restructuring charges (recoveries), if applicable.

<sup>(</sup>b) Income before taxes divided by total revenue.

<sup>(</sup>c) Our GAAP earnings include tax-advantaged investments such as low income housing, renewable energy, bank-owned life insurance and tax-exempt securities. The benefits of these investments are primarily reflected in tax expense. If reported on a tax-equivalent basis these investments would increase revenue and income before taxes by \$53 million for 3Q15, \$52 million for 2Q15 and \$64 million for 1Q15 and would increase our pre-tax operating margin by approximately 1.0% for 3Q15, 0.9% for 2Q15 and 1.2% for 1Q15.

The following table presents the reconciliation of the returns on common equity and tangible common equity.

Return on common equity and tangible common equity									
(dollars in millions)		3Q15		2Q15		1Q15		4Q14	3Q14
Net income applicable to common shareholders of The Bank of New York Mellon Corporation – GAAP	\$	820	\$	830	\$	766	\$	209	\$ 1,070
Add: Amortization of intangible assets, net of tax		43		44		43		47	49
Net income applicable to common shareholders of The Bank of New York Mellon Corporation excluding amortization of intangible assets – Non-GAAP		863		874		809		256	1,119
Less: Gain on the sale of our investment in Wing Hang		_		_		_			315
Gain on the sale of the One Wall Street building		_		_		_			204
Benefit primarily related to a tax carryback claim				_		_		150	
Add: M&I, litigation and restructuring charges (recoveries)		8		38		(2)		608	183
Net income applicable to common shareholders of The Bank of New York Mellon Corporation, as adjusted – Non-GAAP (a)	\$	871	\$	912	\$	807	\$	714	\$ 783
Average common shareholders' equity	\$3:	5,588	\$3	5,516	\$3	5,486	\$3	36,859	\$36,751
Less: Average goodwill	1	7,742	1	7,752	1	7,756	1	17,924	18,109
Average intangible assets		3,962		4,031		4,088		4,174	4,274
Add: Deferred tax liability – tax deductible goodwill (b)		1,379		1,351		1,362		1,340	1,317
Deferred tax liability – intangible assets (b)		1,164		1,179		1,200		1,216	1,230
Average tangible common shareholders' equity – Non-GAAP	\$1	6,427	\$ 1	6,263	\$1	6,204	\$ 1	17,317	\$16,915
Return on common equity – GAAP (c)		9.1%	, <b>D</b>	9.4%	, )	8.8%	ó	2.2%	11.6%
Return on common equity – Non-GAAP $(a)(c)$		9.7%	Ď	10.3%	)	9.2%	ó	7.7%	8.5%
Return on tangible common equity – Non-GAAP (a)(c)		20.8%	, <b>0</b>	21.5%	D	20.3%	ó	5.9%	26.2%
Return on tangible common equity – Non-GAAP adjusted (a)(c)		21.0%	D .	22.5%	)	20.2%	ó	16.3%	18.4%

<sup>(</sup>a) Non-GAAP excludes amortization of intangible assets, net of tax, the gains on the sales of our investment in Wing Hang and the One Wall Street building, the benefit primarily related to a tax carryback claim and M&I, litigation and restructuring charges, if applicable.

<sup>(</sup>b) Deferred tax liabilities are based on fully phased-in Basel III rules.

<sup>(</sup>c) Annualized.

The following table presents the reconciliation of the equity to assets ratio and book value per common share.

Equity to assets and book value per common share		Sept. 30,		June 30,		March 31,		Dec. 31,		Sept. 30,
(dollars in millions, unless otherwise noted)		2015		2015		2015		2014		2014
BNY Mellon shareholders' equity at period end – GAAP	\$	38,170	\$	38,270	\$	37,328	\$	37,441	\$	38,451
Less: Preferred stock		2,552		2,552		1,562		1,562		1,562
BNY Mellon common shareholders' equity at period end – GAAP		35,618		35,718		35,766		35,879		36,889
Less: Goodwill		17,679		17,807		17,663		17,869		17,992
Intangible assets		3,914		4,000		4,047		4,127		4,215
Add: Deferred tax liability – tax deductible goodwill (a)		1,379		1,351		1,362		1,340		1,317
Deferred tax liability – intangible assets (a)		1,164		1,179		1,200		1,216		1,230
BNY Mellon tangible common shareholders' equity at period end – Non-GAAP	\$	16,568	\$	16,441	\$	16,618	\$	16,439	\$	17,229
Total assets at period end – GAAP	\$	377,371	\$	395,254	\$	392,337	\$	385,303	\$	386,296
Less: Assets of consolidated investment management funds	*	2,297	*	2,231	•	1,681	•	9,282	*	9,562
Subtotal assets of operations – Non-GAAP		375,074		393,023		390,656		376,021		376,734
Less: Goodwill		17,679		17,807		17,663		17,869		17,992
Intangible assets		3,914		4,000		4,047		4,127		4,215
Cash on deposit with the Federal Reserve and other central banks (b)		86,426		106,628		93,044		99,901		90,978
Tangible total assets of operations at period end – Non-GAAP	\$	267,055	\$	264,588	\$	275,902	\$	254,124	\$	263,549
BNY Mellon shareholders' equity to total assets ratio – GAAP BNY Mellon common shareholders' equity to total assets ratio –		10.1%	)	9.7%	Ó	9.5%	ı	9.7%		10.0%
GAAP		9.4%	•	9.0%	Ó	9.1%		9.3%		9.5%
BNY Mellon tangible common shareholders' equity to tangible assets of operations ratio – Non-GAAP		6.2%	)	6.2%	ó	6.0%		6.5%		6.5%
Period-end common shares outstanding (in thousands)	1,	092,953	1	,106,518	1	,121,512	1	1,118,228	1	,125,710
Book value per common share – GAAP	\$	32.59	\$	32.28	\$	31.89	\$	32.09	\$	32.77
Tangible book value per common share – Non-GAAP	\$	15.16	\$	14.86	\$	14.82	\$	14.70	\$	15.30

<sup>(</sup>a) Deferred tax liabilities are based on fully phased-in Basel III rules.

The following table presents income from consolidated investment management funds, net of noncontrolling interests.

Income from consolidated investment management funds, net of noncontrolling interests										
(in millions)		3Q15	2Q15	1Q15	4Q14	3Q14				
(Loss) income from consolidated investment management funds	\$	(22) \$	40 \$	52 \$	42 \$	39				
Less: Net (loss) income attributable to noncontrolling interests of consolidated investment management funds		(5)	37	31	24	23				
(Loss) income from consolidated investment management funds, net of noncontrolling interests	\$	(17) \$	3 \$	21 \$	18 \$	16				

The following table presents the impact of changes in foreign currency exchange rates on our consolidated investment management and performance fees.

Investment management and performance fees - Consolidated			3Q15 vs.
(dollars in millions)	3Q15	3Q14	4 3Q14
Investment management and performance fees – GAAP	\$ 829	\$ 88	(6)%
Impact of changes in foreign currency exchange rates	_	(39	9)
Investment management and performance fees, as adjusted – Non-GAAP	\$ 829	\$ 842	2 (2)%

<sup>(</sup>b) Assigned a zero percent risk-weighting by the regulators.

The following table presents the revenue line items in the Investment Management business impacted by the consolidated investment management funds.

(Loss) income from consolidated investment management funds, net of noncontrolling interests - Investment Management business					
(in millions)	3Q15	2Q15	1Q15	4Q14	3Q14
Investment management fees	\$ 3 \$	4 \$	1 \$	15 \$	15
Other (Investment (loss) income)	(20)	(1)	20	3	1
(Loss) income from consolidated investment management funds, net of noncontrolling interests	\$ (17) \$	3 \$	21 \$	18 \$	16

The following table presents the impact of changes in foreign currency exchange rates on investment management fees reported in the Investment Management segment.

Investment management fees - Investment Management business			3Q15 vs.
(dollars in millions)	3Q15	3Q14	3Q14
Investment management fees – GAAP	\$ 804 5	843	(5)%
Impact of changes in foreign currency exchange rates	_	(37)	
Investment management fees, as adjusted - Non-GAAP	\$ 804 5	806	<b>— %</b>

The following table presents the reconciliation of the pre-tax operating margin for the Investment Management business.

Pre-tax operating margin - Investment Management business									
(dollars in millions)	3Q15	5	2Q15		1Q15		4Q14		3Q14
Income before income taxes – GAAP	\$ 237	\$	263	\$	263	\$	236	\$	245
Add: Amortization of intangible assets	24		25		24		29		29
Money market fee waivers	28		29		33		33		30
Income before income taxes excluding amortization of intangible assets and money market fee waivers – Non-GAAP	\$ 289	\$	317	\$	320	\$	298	\$	304
Total revenue – GAAP	\$ 929	\$	991	\$	997	\$	981	\$	989
Less: Distribution and servicing expense	94		95		97		101		105
Money market fee waivers benefiting distribution and servicing expense	35		37		38		37		37
Add: Money market fee waivers impacting total revenue	63		66		71		70		67
Total revenue net of distribution and servicing expense and excluding money market fee waivers – Non-GAAP	\$ 863	\$	925	\$	933	\$	913	\$	914
Pre-tax operating margin (a)	26%	6	27%	ó	26%	6	24%	ó	25%
Pre-tax operating margin excluding amortization of intangible assets, money market fee waivers and net of distribution and servicing expense – Non-GAAP (a)	34%	6	34%	ó	34%	6	33%	ó	33%

<sup>(</sup>a) Income before taxes divided by total revenue.

#### **DIVIDENDS**

**Common** – On Oct. 20, 2015, The Bank of New York Mellon Corporation declared a quarterly common stock dividend of \$0.17 per common share. This cash dividend is payable on Nov. 13, 2015 to shareholders of record as of the close of business on Nov. 2, 2015.

**Preferred** – On Oct. 20, 2015, The Bank of New York Mellon Corporation also declared the following dividends for the noncumulative perpetual preferred stock, liquidation preference \$100,000 per share, for the dividend period ending in December 2015, in each case payable on Dec. 21, 2015 to holders of record as of the close of business on Dec. 5, 2015:

- \$1,011.11 per share on the Series A Preferred Stock (equivalent to \$10.1111 per Normal Preferred Capital Security of Mellon Capital IV, each representing a 1/100th interest in a share of the Series A Preferred Stock);
- \$1,300.00 per share on the Series C Preferred Stock (equivalent to \$0.3250 per depositary share, each representing a 1/4,000th interest in a share of the Series C Preferred Stock);
- \$2,250.00 per share on the Series D Preferred Stock (equivalent to \$22.50 per depositary share, each representing a 1/100th interest in a share of the Series D Preferred Stock); and
- \$3,190.00 per share on the Series E Preferred Stock (equivalent to \$31.90 per depositary share, each representing a 1/100th interest in a share of the Series E Preferred Stock).

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#### **CAUTIONARY STATEMENT**

A number of statements (i) in this Earnings Release, (ii) in our presentations and (iii) in the responses to questions on our conference call discussing our quarterly results and other public events may contain "forward-looking statements" within the meaning of the Private Securities Litigation Reform Act of 1995 including our estimated capital ratios and expectations relating to those ratios, preliminary business metrics and statements regarding our capital plans; strategic priorities; initiatives in Investment Services and Investment Management; and our business improvement process. These statements may be expressed in a variety of ways, including the use of future or present tense language. Words such as "estimate", "forecast", "project", "anticipate", "target", "expect", "intend", "continue", "seek", "believe", "plan", "goal", "could", "should", "may", "will", "strategy", "opportunities", "trends" and words of similar meaning signify forward-looking statements. These statements and other forwardlooking statements contained in other public disclosures of The Bank of New York Mellon Corporation which make reference to the cautionary factors described in this Earnings Release are based upon current beliefs and expectations and are subject to significant risks and uncertainties (some of which are beyond BNY Mellon's control). Actual results may differ materially from those expressed or implied as a result of these risks and uncertainties, including, but not limited to, the risk factors and other uncertainties set forth in BNY Mellon's Annual Report on Form 10-K for the year ended Dec. 31, 2014 and BNY Mellon's other filings with the Securities and Exchange Commission. All forward-looking statements in this Earnings Release speak only as of Oct. 20, 2015, and BNY Mellon undertakes no obligation to update any forward-looking statement to reflect events or circumstances after that date or to reflect the occurrence of unanticipated events.