



BNY MELLON

# BNY Mellon

## First Quarter 2015 □ Financial Highlights □

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April 22, 2015 □

# Cautionary Statement

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A number of statements in our presentations, the accompanying slides and the responses to your questions are “forward-looking statements.” Words such as “estimate”, “forecast”, “project”, “anticipate”, “target”, “expect”, “intend”, “continue”, “seek”, “believe”, “plan”, “goal”, “could”, “should”, “may”, “will”, “strategy”, “opportunities”, “trends” and words of similar meaning signify forward-looking statements. These statements relate to, among other things, The Bank of New York Mellon Corporation’s (the “Corporation”) expectations regarding: our capital plans, estimated capital ratios and expectations regarding those ratios; preliminary business metrics; and statements regarding the Corporation's aspirations, as well as the Corporation’s overall plans, strategies, goals, objectives, expectations, estimates, intentions, targets, opportunities and initiatives. These forward-looking statements are based on assumptions that involve risks and uncertainties and that are subject to change based on various important factors (some of which are beyond the Corporation’s control).

Actual results may differ materially from those expressed or implied as a result of the factors described under “Forward Looking Statements” and “Risk Factors” in the Corporation’s Annual Report on Form 10-K for the year ended December 31, 2014 (the “2014 Annual Report”), and in other filings of the Corporation with the Securities and Exchange Commission (the “SEC”). Such forward-looking statements speak only as of April 22, 2015, and the Corporation undertakes no obligation to update any forward-looking statement to reflect events or circumstances after that date or to reflect the occurrence of unanticipated events.

**Non-GAAP Measures:** In this presentation we may discuss some non-GAAP measures in detailing the Corporation’s performance, which exclude certain items or otherwise include components that differ from GAAP. We believe these measures are useful to the investment community in analyzing the financial results and trends of ongoing operations. We believe they facilitate comparisons with prior periods and reflect the principal basis on which our management monitors financial performance. Additional disclosures relating to non-GAAP adjusted measures are contained in the Corporation’s reports filed with the SEC, including the 2014 Annual Report and the Corporation's Earnings Release for the quarter ended March 31, 2015, included as an exhibit to our Current Report on Form 8-K filed on April 22, 2015 (the “Earnings Release”), available at [www.bnymellon.com/investorrelations](http://www.bnymellon.com/investorrelations).

# First Quarter 2015 Financial Highlights

- Earnings per common share of \$0.67
  - Earnings per common share +18% year-over-year
- Total revenue +6% year-over-year; +4% year-over-year on an adjusted basis<sup>1</sup>
- Total expense (1%) year-over-year, (23%) sequentially
  - (2%) year-over-year; (1%) sequentially on an adjusted basis<sup>1</sup>
- Generated over 500 bps of positive operating leverage year-over-year on an adjusted basis<sup>1</sup>
- Executing on capital plan and return of value to common shareholders
  - Return on tangible common equity<sup>1</sup> of 20%; 20% on an adjusted basis
  - Repurchased 10.3 million common shares for \$400 million in 1Q15 and 56.5 million common shares for \$2.1 billion over the last five quarters, ending 1Q15; declared common stock dividend of \$0.17 per share
  - As previously announced, Board of Directors approved the repurchase of up to \$3.1 billion of common stock through 2Q16<sup>2</sup>

<sup>1</sup> Represents a Non-GAAP measure. See Appendix for reconciliations. Additional disclosures regarding these measures and other Non-GAAP adjusted measures are available in the Corporation's reports filed with the SEC, available at [www.bnymellon.com/investorrelations](http://www.bnymellon.com/investorrelations).

<sup>2</sup> \$700 million of this amount is contingent on prior issuance of \$1 billion of qualifying preferred stock.

# First Quarter 2015 Key Performance Drivers

- Earnings per common share of \$0.67, +18%, driven by foreign exchange and other trading revenue and expense control
- Investment management and performance fees +1%, or +6% on a constant currency basis (Non-GAAP)<sup>1</sup>, driven by higher equity market values, the impact of the Cutwater Asset Management acquisition and strategic initiatives, partially offset by lower performance fees
- Investment services fees +3% reflecting net new business, largely driven by Global Collateral Services and securities lending, and higher market values, partially offset by the unfavorable impact of a stronger U.S. dollar
- Market-sensitive revenue driven by volume and volatility
  - Foreign Exchange +67% driven by higher volumes and volatility, as well as higher Depositary Receipts-related activity
  - Securities Lending +13% driven by volume
  - Net interest revenue unchanged reflecting a larger balance sheet and lower asset yields
- Provision for credit losses was \$2 million in 1Q15 versus a credit of \$18 million in 1Q14
- Noninterest expense<sup>1</sup> (2%) reflecting lower expenses in all categories, except sub-custodian which is volume-related and other expense which includes the impact of the new EU Single Resolution Fund
- Effective tax rate of 24.4% in 1Q15; includes a 2.0% benefit related to the tax impact of consolidated investment management funds

<sup>1</sup> Represents a Non-GAAP measure. See Appendix for reconciliations. Additional disclosures regarding these measures and other Non-GAAP adjusted measures are available in the Corporation's reports filed with the SEC, available at [www.bnymellon.com/investorrelations](http://www.bnymellon.com/investorrelations).

Note: All comparisons are 1Q15 vs. 1Q14 unless otherwise stated.

# Summary Financial Results for First Quarter 2015 □

<i>\$ in millions, except per share data</i>				Growth vs.	
	1Q15	4Q14	1Q14	1Q14	4Q14
<b>Revenue</b>	\$ 3,851	\$ 3,689	\$ 3,647	6 %	4 %
<b>Expenses</b>	\$ 2,700	\$ 3,524	\$ 2,739	(1)%	(23)%
<b>Income before income taxes</b>	\$ 1,149	\$ 164	\$ 926	24 %	N/M
<i>Pre-tax operating margin</i>	30 %	4 %	25 %		
<b>EPS</b>	\$ 0.67	\$ 0.18	\$ 0.57	18 %	N/M
<b>Return on Tangible Common Equity<sup>1</sup></b>	20.3%	5.9%	17.6%		

<sup>1</sup> Represents a Non-GAAP measure. See Appendix for reconciliation. Additional disclosures regarding this measure and other Non-GAAP adjusted measures are available in the Corporation's reports filed with the SEC, □ available at [www.bnymellon.com/investorrelations](http://www.bnymellon.com/investorrelations). □

Note: Provision for credit losses was \$2 million in 1Q15 versus a credit of \$18 million in 1Q14 and a provision of \$1 million in 4Q14. □

N/M - not meaningful □

# Summary Financial Results for First Quarter 2015 (Non-GAAP)<sup>1</sup> □

\$ in millions, except per share data	1Q15	4Q14	1Q14	Growth vs.	
				1Q14	4Q14
Revenue	\$ 3,761	\$ 3,665	\$ 3,627	4%	3 %
Expenses	\$ 2,637	\$ 2,651	\$ 2,681	(2)%	(1)%
Operating leverage				533 bps	315 bps
Income before income taxes	\$ 1,122	\$ 1,013	\$ 964	16%	11 %
<i>Pre-tax operating margin</i>	30 %	28 %	27 %		
EPS	\$ 0.67	\$ 0.58	\$ 0.57	18%	16 %
Return on Tangible Common Equity	20.2%	16.3%	17.3%		

<sup>1</sup> Represent Non-GAAP measures. See Appendix for reconciliations. Additional disclosures regarding these measures and other Non-GAAP adjusted measures are available in the Corporation's reports filed with the SEC, □ available at [www.bnymellon.com/investorrelations](http://www.bnymellon.com/investorrelations). □

bps - basis points □



# Investment Management Metrics

Change in Assets Under Management (AUM) <sup>1</sup>		
<i>\$ in billions</i>	1Q15	LTM 1Q15
Beginning balance of AUM	\$1,710	\$1,620
Net inflows (outflows):		
Long-Term:		
Equity	(6)	(16)
Fixed income	4	7
Index	8	13
Liability-driven investments <sup>2</sup>	8	33
Alternative investments	2	6
Total long-term inflows	16	43
Short-term:		
Cash	1	7
Total net inflows	17	50
Net market/currency impact/acquisition	14	71
Ending balance of AUM <sup>3</sup>	\$1,741	\$1,741

Wealth Management			
<i>\$ in millions</i>	1Q15	Growth vs.	
		1Q14	4Q14
Average loans	\$ 11,634	15%	5%
Average deposits	\$ 15,218	3%	4%

<sup>1</sup> Excludes securities lending cash management assets and assets managed in the Investment Services business.

<sup>2</sup> Includes currency and overlay assets under management.

<sup>3</sup> Preliminary.

# Investment Management □

(\$ in millions)	1Q15	Growth vs.		Drivers
		1Q14	4Q14	
Investment management and performance fees	\$ 850	1%	(4)%	<u>Investment management fees</u> <ul style="list-style-type: none"> <li>• YoY: +7% on a constant currency basis (Non-GAAP)<sup>3</sup>, driven by higher equity market values, the impact of the Cutwater acquisition and strategic initiatives</li> <li>• QoQ: Fewer days in 1Q15 and unfavorable impact of stronger U.S. dollar, partially offset by the impact of the Cutwater acquisition</li> </ul>
Distribution and servicing	39	(3)	(3)	
Other <sup>1</sup>	47	N/M	N/M	
Net interest revenue	74	6	7	
<b>Total Revenue</b>	<b>\$ 1,010</b>	<b>4%</b>	<b>1 %</b> □	<u>Performance fees</u> <ul style="list-style-type: none"> <li>• YoY: (\$5MM)</li> <li>• QoQ: (\$29MM) Seasonality</li> </ul>
Noninterest expense (ex. amortization of intangible assets and (recovery) related to investment management funds, net of incentives) □	\$ 721	3%	(1)% □	<u>Other revenue</u> <ul style="list-style-type: none"> <li>• YoY: \$31MM: Higher seed capital gains</li> <li>• QoQ: \$40MM: Higher seed capital gains and reduced losses on hedging activities within a boutique</li> </ul>
Income before taxes (ex. amortization of intangible assets and (recovery) related to investment management funds, net of incentives) □	\$ 289	6%	7 % □	<u>Net interest revenue</u> <ul style="list-style-type: none"> <li>• Higher loan and deposit levels</li> </ul>
Amortization of intangible assets	25	(19)	(17)	<u>Noninterest expense</u> <ul style="list-style-type: none"> <li>• YoY: Higher compensation and purchased services expenses resulting from the Cutwater acquisition and investments in strategic initiatives and higher incentive expense, partially offset by favorable impact of stronger U.S. dollar</li> <li>• QoQ: Lower litigation, legal and distribution and servicing expenses and favorable impact of stronger U.S. dollar, partially offset by higher incentive expense and the impact of the Cutwater acquisition</li> </ul>
(Recovery) related to investment management funds, net of incentives	—	N/M	N/M	
Income before taxes	\$ 264	7%	10 %	
Pre-tax operating margin	26%	71 bps	212 bps	
Adjusted pre-tax operating margin <sup>2,3</sup>	34%	(12) bps	157 bps	

<sup>1</sup> Total fee and other revenue includes the impact of the consolidated investment management funds, net of noncontrolling interests. Additionally, other revenue includes asset servicing, treasury services, foreign exchange and other trading revenue and investment and other income.

<sup>2</sup> Excludes the net negative impact of money market fee waivers, amortization of intangible assets and the charge (recovery) related to investment management funds, net of incentives, and is net of distribution and servicing expense.

<sup>3</sup> Represents a Non-GAAP measure. See Appendix for reconciliations. Additional disclosures regarding these measures and other Non-GAAP adjusted measures are available in the Corporation's reports filed with the SEC, available at [www.bnymellon.com/investorrelations](http://www.bnymellon.com/investorrelations).

N/M - not meaningful                      bps – basis points



# Investment Services Metrics

	1Q15	Growth vs.	
		1Q14	4Q14
Assets under custody and/or administration at period end ( <i>trillions</i> ) <sup>1,2</sup>	\$ 28.5	2 %	— %
Market value of securities on loan at period end ( <i>billions</i> ) <sup>3</sup>	\$ 291	10 %	1 %
Average loans ( <i>millions</i> )	\$ 37,699	20 %	6 %
Average deposits ( <i>millions</i> )	\$ 234,183	9 %	3 %
<u>Broker-Dealer</u>			
Average tri-party repo balances ( <i>billions</i> )	\$ 2,153	9 %	2 %
<u>Clearing Services</u>			
Global DARTS volume ( <i>thousands</i> )	261	13 %	8 %
Average active clearing accounts (U.S. platform) ( <i>thousands</i> )	5,979	5 %	1 %
Average long-term mutual fund assets (U.S. platform) ( <i>millions</i> )	\$ 456,954	10 %	1 %
<u>Depository Receipts</u>			
Number of sponsored programs	1,258	(6)%	(2)%

<sup>1</sup> Includes the AUC/A of CIBC Mellon of \$1.2 trillion at March 31, 2014, \$1.1 trillion at Dec. 31, 2014 and \$1.1 trillion at March 31, 2015.

<sup>2</sup> Preliminary.

<sup>3</sup> Represents the total amount of securities on loan managed by the Investment Services business. Excludes securities for which BNY Mellon acts as agent on behalf of CIBC Mellon clients, which totaled \$66 billion at  March 31, 2014, \$65 billion at Dec. 31, 2014 and \$69 billion at March 31, 2015.

# Investment Services □

(\$ in millions)	1Q15	Growth vs.	
		1Q14	4Q14
Investment services fees:			
Asset servicing	\$ 1,013	3%	2 %
Clearing services	342	6	(1)
Issuer services	231	1	20
Treasury services	135	1	(5)
Total investment services fees	1,721	3	3
Foreign exchange and other trading revenue	209	32	27
Other <sup>1</sup>	63	7	(9)
Net interest revenue	600	2	5
Total revenue	\$ 2,593	5%	5 %
Noninterest expense (ex. amortization of intangible assets)	\$ 1,797	1%	(28)%
Income before taxes (ex. amortization of intangible assets)	\$ 796	14%	N/M
Amortization of intangible assets	41	(7)	(5)□
Income before taxes	\$ 755	15%	N/M
Pre-tax operating margin	29%	266 bps	N/M
Pre-tax operating margin (ex. amortization of intangible assets)□	31%	247 bps	N/M
Investment services fees as a percentage of noninterest expense <sup>2</sup>	96%	250 bps	338 bps

Drivers
<u>Asset Servicing</u>
<ul style="list-style-type: none"> <li>• YoY: Net new business, largely driven by Global Collateral Services and securities lending, and market values, partially offset by unfavorable impact of stronger U.S. dollar</li> <li>• QoQ: Higher client expense reimbursements, securities lending revenue and Global Collateral Services fees, partially offset by unfavorable impact of stronger U.S. dollar</li> </ul>
<u>Clearing Services</u>
<ul style="list-style-type: none"> <li>• YoY: Higher mutual fund and asset-based fees and higher clearance revenue driven by higher DARTS volume</li> <li>• QoQ: Fewer trading days in 1Q15</li> </ul>
<u>Issuer Services</u>
<ul style="list-style-type: none"> <li>• YoY: Higher corporate actions in Depositary Receipts, partially offset by unfavorable impact of stronger U.S. dollar</li> <li>• QoQ: Higher corporate actions in Depositary Receipts and higher Corporate Trust fees, partially offset by unfavorable impact of stronger U.S. dollar</li> </ul>
<u>Treasury Services</u>
<ul style="list-style-type: none"> <li>• QoQ: Seasonally lower payment volumes</li> </ul>
<u>Foreign exchange and other trading</u>
<ul style="list-style-type: none"> <li>• Higher volume and volatility, as well as higher Depositary Receipts-related activity</li> </ul>
<u>Net interest revenue</u>
<ul style="list-style-type: none"> <li>• YoY: Higher average loans and deposits</li> <li>• QoQ: Higher average loans and deposits and higher internal crediting rates for deposits</li> </ul>
<u>Noninterest expense</u>
<ul style="list-style-type: none"> <li>• YoY: Higher incentive expense and the impact of the new EU Single Resolution Fund, partially offset by lower compensation expense and favorable impact of stronger U.S. dollar</li> <li>• QoQ: Lower litigation and professional, legal and other purchased services expenses, lower compensation expense and favorable impact of stronger U.S. dollar, partially offset by higher incentive expense and the impact of the new EU Single Resolution Fund</li> </ul>

<sup>1</sup> Total fee and other revenue includes investment management fees and distribution and servicing revenue.□

<sup>2</sup> Noninterest expense excludes amortization of intangible assets and litigation expense.□

N/M - not meaningful      bps – basis points□

# Fee and Other Revenue

(\$ in millions)	1Q15	Growth vs.		Drivers
		1Q14	4Q14	
Asset servicing <sup>1</sup>	\$ 1,038	3%	2%	<u>Asset Servicing</u> <ul style="list-style-type: none"> <li>• YoY: Net new business, largely driven by Global Collateral Services and securities lending, and market values, partially offset by unfavorable impact of stronger U.S. dollar</li> <li>• QoQ: Higher client expense reimbursements, securities lending revenue, and Global Collateral Services fees, partially offset by unfavorable impact of stronger U.S. dollar</li> </ul>
Clearing services	344	6	(1)	<u>Clearing Services</u> <ul style="list-style-type: none"> <li>• YoY: Higher mutual fund and asset-based fees and higher clearance revenue driven by higher DARTS volume</li> <li>• QoQ: Fewer trading days in 1Q15</li> </ul>
Issuer services	232	1	20	<u>Issuer Services</u> <ul style="list-style-type: none"> <li>• YoY: Higher corporate actions in Depositary Receipts, partially offset by unfavorable impact of stronger U.S. dollar</li> <li>• QoQ: Higher corporate actions in Depositary Receipts and higher Corporate Trust fees, partially offset by unfavorable impact of stronger U.S. dollar</li> </ul>
Treasury services	137	1	(6)	<u>Treasury Services</u> <ul style="list-style-type: none"> <li>• QoQ: Seasonally lower payment volumes</li> </ul>
<b>Total investment services fees</b>	<b>1,751</b>	<b>3</b>	<b>3</b>	<u>Investment Management and Performance Fees</u> <ul style="list-style-type: none"> <li>• YoY: +6% on a constant currency basis (Non-GAAP)<sup>2</sup>, driven by higher equity market values, the impact of the Cutwater acquisition and strategic initiatives, partially offset by lower performance fees</li> <li>• QoQ: Seasonally lower performance fees, fewer days in 1Q15 and unfavorable impact of stronger U.S. dollar, partially offset by the impact of the Cutwater acquisition</li> </ul>
Investment management and performance fees	854	1	(4)	
Foreign exchange and other trading revenue	229	68	52	<u>Foreign Exchange &amp; Other Trading Revenue</u> <ul style="list-style-type: none"> <li>• YoY: Higher volumes and volatility, higher Depositary Receipts-related activity and higher fixed income trading revenue</li> <li>• QoQ: Higher volumes and volatility, higher Depositary Receipts-related activity, higher fixed income trading revenue and reduced losses on hedging activities within an Investment Management boutique</li> </ul>
Distribution and servicing	41	(5)	(5)	
Financing-related fees	40	5	(7)	
Investment and other income	63	N/M	N/M	
<b>Total fee revenue</b>	<b>2,978</b>	<b>4</b>	<b>3</b>	
Net securities gains	24	N/M	N/M	
<b>Total fee and other revenue - GAAP</b>	<b>\$ 3,002</b>	<b>4%</b>	<b>2%</b>	

<sup>1</sup> Asset servicing fees include securities lending revenue of \$43 million in 1Q15, \$38 million in 1Q14, and \$37 million in 4Q14.

<sup>2</sup> Represents a Non-GAAP measure. See Appendix for reconciliation. Additional disclosures regarding this measure and other Non-GAAP adjusted measures are available in the Corporation's reports filed with the SEC, available at [www.bnymellon.com/investorrelations](http://www.bnymellon.com/investorrelations).

N/M - not meaningful

# Net Interest Revenue □

(\$ in millions)	1Q15	Growth vs.		Drivers
		1Q14	4Q14	
Net interest revenue (non-FTE)	\$ 728	— %	2 %	<u>Net Interest Revenue</u> <ul style="list-style-type: none"> <li>YoY: Increase in deposits drove growth in securities portfolio and offset impact of lower yields</li> <li>QoQ: Change in the mix of assets, partially offset by fewer days in 1Q15. Lower hedging losses in 1Q15 were primarily offset by lower accretion and higher amortization</li> </ul>
Net interest revenue (FTE) - Non-GAAP	743	—	2	
Net interest margin (FTE)	0.97%	(8) bps	6 bps	
<u>Selected Average Balances:</u>				
Cash/interbank investments	\$ 123,642	(3)%	(12)%	
Trading account securities	3,046	(42)	(22)	
Securities	123,476	23	5	
Loans	57,935	12	2	
Interest-earning assets	308,099	8	(3)	
Interest-bearing deposits	159,520	4	(2)	
Noninterest-bearing deposits	89,592	10	5	

FTE – fully taxable equivalent

bps – basis points

# Noninterest Expense

(\$ in millions)	1Q15	Growth vs.		Drivers
		1Q14	4Q14	
Staff	\$ 1,485	(2)%	5 %	<ul style="list-style-type: none"> <li>YoY: Lower expenses in all categories, except sub-custodian which is volume-related and other expense which includes the impact of the new EU Single Resolution Fund. These lower expenses primarily reflect the favorable impact of a stronger U.S. dollar and the benefit of the business improvement process which focuses on reducing structural costs</li> </ul> <p>Total staff expense primarily reflects favorable impact of stronger U.S. dollar, the curtailment gain related to the U.S. pension plan and lower headcount. The decrease was partially offset by higher incentive expense reflecting better performance, a lower adjustment for the finalization of the annual incentive awards and the impact of vesting of long-term stock awards for retirement eligible employees</p> <p>Headcount primarily driven by streamlining actions, <input type="checkbox"/> partially offset by acquisitions in 1Q15 <input type="checkbox"/></p>
Professional, legal and other purchased services	302	(3)	(23)	
Software and equipment	228	(4)	(3)	
Net occupancy	151	(2)	1	
Distribution and servicing	98	(8)	(4)	
Sub-custodian	70	3	—	
Business development	61	(5)	(19)	
Other	242	9	15	
Amortization of intangible assets	66	(12)	(10)	
M&I, litigation and restructuring charges	(3)	N/M	N/M	
<b>Total noninterest expense – GAAP</b>	<b>\$ 2,700</b>	<b>(1)%</b>	<b>(23)%</b>	
Total noninterest expense excluding amortization of intangible assets, M&I, litigation and restructuring charges and the (recovery) related to investment management funds, net of incentives – Non-GAAP <sup>1</sup>	\$ 2,637	(2)%	(1)%	
Full-time employees	50,500	(900)	200	

<sup>1</sup> Represents a Non-GAAP measure. See Appendix for reconciliation. Additional disclosures regarding this measure and other Non-GAAP adjusted measures are available in the Corporation's reports filed with the SEC, available at [www.bnymellon.com/investorrelations](http://www.bnymellon.com/investorrelations).

N/M - not meaningful

# Capital Ratios □

	3/31/15	12/31/14	Highlights
Regulatory capital ratios: <sup>1,2,3</sup>			<ul style="list-style-type: none"> <li>• Capital ratios remain strong</li> <li>• Advanced Approach ratios were impacted by increases in operational risk RWA</li> <li>• 1Q15: Net CET1 increased \$192 million</li> <li>• Repurchased 10.3 million common shares for \$400 million in 1Q15 and 56.5 million common shares for \$2.1 billion over the last five quarters, ending 1Q15</li> <li>• In 1Q15, declared a quarterly dividend of \$0.17 per common share</li> <li>• Compliant with U.S. Liquidity Coverage Ratio (LCR)<sup>5</sup></li> </ul>
CET1 ratio	10.0%	11.2%	
Tier 1 capital ratio	10.8	12.2	
Total (Tier 1 plus Tier 2) capital ratio	11.1	12.5	
Leverage capital ratio	5.6	5.6 □	
Selected regulatory capital ratios - fully phased-in - Non-GAAP: <sup>1,2,4</sup>			
Estimated CET1:			
Standardized approach	9.5%	10.6%	
Advanced approach	9.1	9.8	
Estimated Supplementary leverage ratio ("SLR") <sup>4</sup>	4.5%	4.4%	

Note: See corresponding footnotes on Page 19 of the Appendix.

RWA - risk-weighted assets





# APPENDIX

# Expense & Pre-Tax Operating Margin - Non-GAAP Reconciliation

(\$ in millions)	1Q15	4Q14	1Q14
Total revenue – GAAP	\$ 3,851	\$ 3,689	\$ 3,647
Less: Net income attributable to noncontrolling interests of consolidated investment management funds <input type="checkbox"/>	90	24	20
<b>Total revenue, as adjusted – Non-GAAP<sup>2</sup> <input type="checkbox"/></b>	<b>\$ 3,761</b>	<b>\$ 3,665</b>	<b>\$ 3,627</b>
Total noninterest expense – GAAP <input type="checkbox"/>	\$ 2,700	\$ 3,524	\$ 2,739
Less: <input type="checkbox"/> Amortization of intangible assets	66	73	75
M&I, litigation and restructuring charges	(3)	800	(12)
(Recovery) related to investment management funds, net of incentives	—	—	(5)
<b>Total noninterest expense excluding amortization of intangible assets, M&amp;I, litigation and restructuring charges and the (recovery) related to investment management funds, net of incentives – Non-GAAP<sup>2</sup> <input type="checkbox"/></b>	<b>\$ 2,637</b>	<b>\$ 2,651</b>	<b>\$ 2,681</b>
Provision for credit losses <input type="checkbox"/>	2	1	(18)
<b>Income before income taxes, as adjusted – Non-GAAP<sup>2</sup> <input type="checkbox"/></b>	<b>\$ 1,122</b>	<b>\$ 1,013</b>	<b>\$ 964</b>
<b>Pre-tax operating margin – Non-GAAP<sup>1,2</sup> <input type="checkbox"/></b>	<b>30%</b>	<b>28%</b>	<b>27%</b>

<sup>1</sup> Income before taxes divided by total revenue.

<sup>2</sup> Non-GAAP excludes net income attributable to noncontrolling interests of consolidated investment management funds, amortization of intangible assets, M&I, litigation and restructuring charges, and a charge (recovery)  related to investment management funds, net of incentives, if applicable.

<sup>3</sup> Our GAAP earnings include tax-advantaged investments such as low income housing, renewable energy, bank-owned life insurance and tax-exempt securities. The benefits of these investments are primarily reflected in  tax expense. If reported on a tax-equivalent basis these investments would increase revenue and income before taxes by \$64 million for 1Q15 and would increase our pre-tax operating margin by approximately 1.2%.

# Return on Tangible Common Equity Reconciliation

(\$ in millions)	1Q15	4Q14	1Q14
Net income applicable to common shareholders of The Bank of New York Mellon Corporation – GAAP	\$ 766	\$ 209	\$ 661
Add: Amortization of intangible assets, net of tax	43	47	49
Net income applicable to common shareholders of The Bank of New York Mellon Corporation excluding amortization of intangible assets – Non-GAAP	809	256	710
Less: Benefit primarily related to a tax carryback claim	—	150	—
Add: M&I, litigation and restructuring charges	(2)	608	(7)
(Recovery) related to investment management funds, net of incentives	—	—	(4)
Net income applicable to common shareholders of The Bank of New York Mellon Corporation, as adjusted – Non-GAAP <sup>2</sup>	\$ 807	\$ 714	\$ 699
Average common shareholders' equity	\$ 35,486	\$ 36,859	\$ 36,289
Less: Average goodwill	17,756	17,924	18,072
Average intangible Assets	4,088	4,174	4,422
Add: Deferred tax liability – tax deductible goodwill <sup>1</sup>	1,362	1,340	1,306
Deferred tax liability – intangible assets <sup>1</sup>	1,200	1,216	1,259
Average tangible common shareholders' equity - Non-GAAP <input type="checkbox"/>	\$ 16,204	\$ 17,317	\$ 16,360 <input type="checkbox"/>
Return on tangible common equity – Non-GAAP <sup>2,3</sup>	20.3%	5.9%	17.6% <input type="checkbox"/>
Return on tangible common equity – Non-GAAP adjusted <sup>2,3</sup>	20.2%	16.3%	17.3% <input type="checkbox"/>

<sup>1</sup> Deferred tax liabilities are based on fully phased-in Basel III rules.

<sup>2</sup> Non-GAAP excludes amortization of intangible assets, the benefit primarily related to a tax carryback claim, M&I, litigation and restructuring charges, and a charge (recovery) related to investment management funds, net of incentives, if applicable.

<sup>3</sup> Annualized.

# Earnings Per Share & GAAP Revenue Reconciliation

<i>Earnings per share</i> (\$ in dollars)	1Q15	4Q14	1Q14	Growth vs.	
				1Q14	4Q14
GAAP results	\$ 0.67	\$ 0.18	\$ 0.57		
Add: Litigation and restructuring charges	—	0.53	—		
Less: Benefit primarily related to a tax carryback claim	—	0.13	—		
Non-GAAP results	\$ 0.67	\$ 0.58	\$ 0.57	18%	16%

  

<i>Revenue - GAAP</i> (\$ in millions)	1Q15	1Q14	4Q14
Asset servicing <sup>1</sup>	\$ 1,038	\$ 1,009	\$ 1,019
Clearing services	344	325	347
Issuer services	232	229	193
Treasury services	137	136	145
Total investment services fees	1,751	1,699	1,704
Investment management and performance fees	854	843	885
Foreign exchange and other trading revenue	229	136	151
Distribution and servicing	41	43	43
Financing-related fees	40	38	43
Investment and other income	63	102	78
Total fee revenue	2,978	2,861	2,904
Net securities gains	24	22	31
Total fee and other revenue - GAAP	\$ 3,002	\$ 2,883	\$ 2,935
Income from consolidated investment management funds	121	36	42
Net interest revenue	728	728	712
Total revenue - GAAP	\$ 3,851	\$ 3,647	\$ 3,689

<sup>1</sup> Asset servicing fees include securities lending revenue of \$38 million in 1Q14, \$46 million in 2Q14, \$37 million in 3Q14, \$37 million in 4Q14 and \$43 million in 1Q15.

# Capital Ratio Footnotes

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- <sup>1</sup> March 31, 2015 consolidated regulatory capital ratios are preliminary. Please reference slides 20 and 21. See the “Capital Ratios” section in the Earnings Release for additional detail.
- <sup>2</sup> Risk-based capital ratios at Dec. 31, 2014 and March 31, 2015 include the net impact of the total consolidated assets of certain consolidated investment management funds in risk-weighted assets.
- <sup>3</sup> At Dec. 31, 2014, the CET1, Tier 1 and Total risk-based consolidated regulatory capital ratios determined under the transitional Standardized Approach were 15.0%, 16.3% and 16.9%, and were calculated based on Basel III components of capital, as phased-in, and asset risk-weightings using Basel I-based requirements. At March 31, 2015, the CET1, Tier 1 and Total risk-based consolidated regulatory capital ratios determined under the transitional Basel III Standardized Approach were 10.7%, 11.6% and 12.0%.
- <sup>4</sup> Please reference slides 20 and 21. See the “Capital Ratios” section in the Earnings Release for additional detail.
- <sup>5</sup> The U.S. LCR rules became effective Jan. 1, 2015 and require BNY Mellon to meet an LCR of 80%, increasing annually by 10% increments until fully phased-in on Jan. 1, 2017, at which time we will be required to meet an LCR of 100%. Our estimated LCR on a consolidated basis is compliant with the fully phased-in requirements of the U.S. LCR as of March 31, 2015 based on our current understanding of the U.S. LCR rules.

*Note: In 1Q15, BNY Mellon implemented the Basel III Standardized Approach under the final rules released by the Board of Governors of the Federal Reserve System (the “Federal Reserve”) on July 2, 2013 (the “Final Capital Rules”). The transitional capital ratios were negatively impacted by the phase-in requirements for 2015.*

# Estimated Fully Phased-In SLR<sup>1</sup> - Non-GAAP Reconciliation

(\$ in millions)	12/31/14		3/31/15 <sup>2</sup>	
Total estimated fully phased-in Basel III CET1 - Non-GAAP	\$	15,931	\$	16,123
Additional Tier 1 capital		1,550		1,560
Total Tier 1 capital	\$	17,481	\$	17,683
Total leverage exposure:				
Quarterly average total assets	\$	385,232	\$	374,890
Less: Amounts deducted from Tier 1 capital		19,947		19,643
Total on-balance sheet assets, as adjusted		365,285		355,247
Off-balance sheet exposures:				
Potential future exposure for derivatives contracts (plus certain other items)		11,376		9,295
Repo-style transaction exposures included in SLR		302		6,474
Credit-equivalent amount other off-balance sheet exposures (less SLR exclusions)		21,850		22,046
Total off-balance sheet exposures		33,528		37,815
Total leverage exposure	\$	398,813	\$	393,062
Estimated fully phased-in SLR - Non-GAAP		4.4%		4.5%

<sup>1</sup> The estimated fully phased-in SLR is based on our interpretation of the Final Capital Rules, as supplemented by the Federal Reserve's final rules on the SLR. When fully phased-in, we expect to maintain an SLR of over  5%, 3% attributable to the minimum required SLR, and greater than 2% attributable to a buffer applicable to U.S. G-SIBs.

<sup>2</sup> March 31, 2015 information is preliminary.



# Estimated Fully Phased-In Basel III CET1 Ratio - Non-GAAP<sup>1,2</sup>

(\$ in millions)		3/31/15
Total estimated fully phased-in Basel III CET1 - Non-GAAP - End of period	\$	16,123
<u>Under the Standardized Approach:</u>		
Estimated fully phased-in Basel III risk-weighted assets - Non-GAAP	\$	169,673
Estimated fully phased-in Basel III CET1 ratio – Non-GAAP <sup>3</sup>		9.5%
<u>Under the Advanced Approach:</u>		
Estimated fully phased-in Basel III risk-weighted assets - Non-GAAP	\$	176,680
Estimated fully phased-in Basel III CET1 ratio – Non-GAAP <sup>3</sup>		9.1%

<sup>1</sup> Regulatory capital ratios for March 31, 2015 are preliminary. □

<sup>2</sup> Risk-based capital ratios at Dec. 31, 2014 and March 31, 2015 include the net impact of the total consolidated assets of certain consolidated investment management funds in risk-weighted assets. □

# Pre-Tax Operating Margin – Investment Management Reconciliation

(\$ in millions)	1Q15	4Q14	1Q14
Income before income taxes – GAAP	\$ 264	\$ 239	\$ 246
Add: Amortization of intangible assets	25	30	31
Money market fee waivers	34	34	35
(Recovery) related to investment management funds, net of incentives	—	—	(5)
<hr/>			
Income before income taxes excluding amortization of intangible assets, money market fee waivers and the (recovery) related to investment management funds, net of incentives – Non-GAAP	\$ 323	\$ 303	\$ 307
Total revenue – GAAP	\$ 1,010	\$ 998	\$ 970
Less: Distribution and servicing expense	97	102	106
Money market fee waivers benefiting distribution and servicing expense	38	36	38
Add: Money market fee waivers impacting total revenue	72	70	73
<hr/>			
Total revenue net of distribution and servicing expense and excluding money market fee waivers - Non-GAAP	\$ 947	\$ 930	\$ 899 <input type="checkbox"/>
Pre-tax operating margin <sup>1</sup>	26%	24%	25%
Pre-tax operating margin excluding amortization of intangible assets, money market fee waivers, the (recovery) related to investment management funds, net of incentives and net of distribution and servicing expense – Non-GAAP <sup>1</sup>	34%	32%	34%

<sup>1</sup> Income before taxes divided by total revenue.

# Investment Management and Performance Fees - Non-GAAP

<i>Investment management and performance fees - Consolidated</i> (\$ in millions)			Growth vs.
	1Q15	1Q14	1Q14
Investment management and performance fees - GAAP	\$ 854	\$ 843	1%
Impact of changes in foreign currency exchange rates	—	(40)	
Investment management and performance fees, as adjusted - Non-GAAP	\$ 854	\$ 803	6%

<i>Investment management fees - Investment Management business</i> (\$ in millions)			Growth vs.
	1Q15	1Q14	1Q14
Investment management fees - GAAP	\$ 835	\$ 824	1%
Impact of changes in foreign currency exchange rates	—	(40)	
Investment management fees, as adjusted - Non-GAAP	\$ 835	\$ 784	7%